

Public Document Pack

Bwrdd Gwasanaeth Cyhoeddus Powys Public Service Board

Meeting Venue
Fire Station, Llandrindod Wells

Meeting Date
Thursday, 13 December 2018

Meeting Time
10.00 am

For further information please contact
steve.boyd@powys.gov.uk



County Hall
Llandrindod Wells
Powys
LD1 5LG
7 December 2018

AGENDA

1. WELCOME AND APOLOGIES

To welcome attendees and receive any apologies.

2. MINUTES AND MATTERS ARISING

To approve the minutes of the previous meeting held 13th September 2018 and consider any matters arising.
(Pages 3 - 8)

3. UPDATE ON STEPS - ISSUES AND EXCEPTIONS

(Pages 9 - 34)

4. PRODUCTION OF DELIVERY PLANS

To agree a timetable for the production of delivery plans for the steps.

5. PROGRAMME FOR PRODUCING THE ANNUAL REPORT

To scope out the timetable, format and content of the first Annual Report.

6. CORRESPONDENCE

6.1. **Request from Newtown and Llanllwchaiarn Town Council**
(Pages 35 - 36)

7.	GROWTH DEAL PRESENTATION - DAVID POWELL
-----------	--

8.	DECARBONISATION PRESENTATION - PRYS DAVIES
-----------	---

9.	SAFER COMMUNITIES PRESENTATION - STEPHEN CARR
-----------	--

(Pages 37 - 86)

10.	DATES OF FUTURE PSB MEETINGS
------------	-------------------------------------

28th March – County Hall, Llandrindod Wells

6th June – PAVO offices, Llandrindod Wells

19th September – Brecon Beacons National Park offices, Brecon

19th December – Llandrindod Fire Station



POWYS PUBLIC SERVICE BOARD

MINUTES

13 September 2018 at 10.00

PAVO Offices, Llandrindod Wells

1.	ATTENDANCE & APOLOGIES
	<p>In attendance:</p> <ul style="list-style-type: none"> • David Powell (PCC) (in the Chair) • Melanie Davies (PTHB) • Samantha Ruthven-Hill (PTHB) • Martin Nosworthy (PAVO) • Peter Lathbury (PAVO) • Kevin Jones (MWWFRS) • Amy Richmond (MWWFRS) • Jonathan Oates (WG) • David Powell (NRW) • Patrick Green (NRW) <p>Supporting:</p> <ul style="list-style-type: none"> • Heather Delonnette (PCC) • Diane Reynolds (PCC) • Peter Jones (PCC) <p>Apologies:</p> <ul style="list-style-type: none"> • Cllr Rosemarie Harris (PCC) • Vivienne Harpwood (PTHB) • Carl Cooper (PAVO) • David Harris (DPP PCC) • Martin Cox (NRW) • Prys Davies (WG) • Emma Palmer (PCC) • Julian Atkins (BBNPA)
2.	WELCOME AND INTRODUCTIONS
	<p>There was a round of introductions.</p>
3.	MINUTES OF THE LAST MEETING
	<p>The minutes of the meeting on 11th July were agreed.</p>



POWYS PUBLIC SERVICE BOARD

4.	WELL-BEING STEPS
	<p><u>Step 1 – Engage with Residents, Communities and Stakeholders</u></p> <p>To be circulated</p> <p><u>Step 2 – Performance Management Framework</u></p> <p>Julian Atkins had contacted all nominated officers in partner organisations seeking details of current performance reporting arrangements. A number were still outstanding and colleagues were reminded of the need to reply to Julian.</p> <p>Each organisation tailored their reports to suit their own needs so it would be challenging for the PSB to develop its own consistent approach without increasing the burden of performance reporting.</p> <p>There was agreement on the need for a common template which set out:</p> <ul style="list-style-type: none">• What was being done• How well it was being done• The outcome• Clear lines of responsibility and• Signposted work in organisations contributing to the 2040 Vision <p>Action: Julian Atkins to produce a template.</p> <p><u>Step 3 – Transport Infrastructure</u></p> <p>Kevin Jones (KJ) urged colleagues to attend the transportation workshop on 18 September. The workshop would examine data provided at a Cruz Cymru event in June along with statistics from the road safety unit. KJ wanted to develop a better understanding of how transport impacted on services and wider themes such as rural isolation.</p> <p>Jonathan Oates (JO) asked for consideration to be given to the opportunities and risks arising through the increase in the number of electric vehicles. High vehicle costs and a lack of charging infrastructure meant that Mid Wales was likely to be slow to exploit the opportunities.</p> <p><u>Step 4 – Improve the Digital Infrastructure</u></p> <p>Developing the digital infrastructure would form part of the Mid Wales Growth Deal.</p>



POWYS PUBLIC SERVICE BOARD

David Powell advised that PCC Cabinet had recently visited Skibbereen, Co Cork to look at how the town and Cork County Council had worked in partnership with Vodafone to develop a 1 gb economy.

Digital infrastructure and access to fast broadband was key to attracting people to come and work in the county and to how organisations delivered services. It was noted that BT were not the only broadband providers available.

Step 5 – Develop a joint approach to community resilience

To be circulated

Step 6 – Skills and Lifelong Learning

Low wages were an issue in Powys and both the private and public sectors were struggling to recruit skilled workers. The public sector in particular faced problems of attracting and retaining younger staff. The 3rd sector was also facing recruitment problems. More consideration needed to be given to what would attract young workers to Powys.

Partners on the PSB were asked to report on the number of apprentices they employed and set a target for 2020.

PCC had taken a number of actions, including organising a careers fair which was the biggest in the UK and attracted a wide range of employers and higher education providers. The Council was also in discussion with Aberystwyth University.

There was also a need for more apprenticeships and courses for young people not going on to university education.

Step 7 - Develop a carbon positive strategy that maximises green energy production

This was an opportunity to reduce the amount of money going out of Wales. There was a lot of land in Powys that could be used for generating and storing electrons. It would require investment but there would be great economic benefits for communities that did invest.

JO also reported that the Welsh Government scheme to decarbonise 50,000 homes every year was an employment and skills opportunity.

Next steps would be agreed at a workshop on 1st October. The purpose of the workshop was to set out the broader context for this work, review the existing evidence base, discuss and agree the scope of the Step and agree the approach and broad timetable to developing the Step.

Step 8 – Develop a Sustainable environment strategy



POWYS PUBLIC SERVICE BOARD

4 key areas had been suggested:

- Connecting people with nature
- Reducing society's impact on the environment
- Ecological and climate change resilience
- Sustainable use

A working group of PSB partners and stakeholders would be convened to scope out flagship projects in Powys demonstrating good practice and draft some initial environmental priorities for Powys.

Brexit needed to be factored in both as a risk and as an opportunity, for example, to shorten supply chains and develop local processing.

Step 9 – Support active enjoyment of the environment and adventure tourism

Tourism was a key outcome of Vision 2025 that PCC wanted to focus on. The Council would continue to develop a strategic tourism offer through marketing and promotion of Powys as an events county. Consideration needed to be given to local people who may not be able to access attractions due to costs.

JO offered to make an introduction to Professor Calvin Jones of Cardiff Business School who had a lot of specialist knowledge through his work on the Swansea Bay Deal.

Step 10 – Develop a brand to attract inward investment to Powys

The activity to date and forthcoming activities to promote inward investment to Powys were noted. It was noted that some planning policies acted as a disincentive to businesses investing in the area.

Step 11 - Implement more effective structures and processes that enable multiagency community focused response to wellbeing, early help and support.

Step 12 -Develop our organisations' capacity to improve emotional health and well-being within all our communities.

The ambition set out in steps 11 and 12 fits closely with the aims of the North Powys project to develop a new integrated model of care being overseen by the RPB. Further work was required to ensure the aims set out in the two steps can be properly achieved through this alignment, and that PSB members can feel assured regarding oversight and delivery. Similarly, RPB members need to be in support of any changes to the objectives set out in the new model of care.



POWYS PUBLIC SERVICE BOARD

4.	GOVERNANCE PSB AND RPB
	<p>It was agreed to sign off the PSB terms of reference, subject to including a Well-Being Planning officer group in place of the Leadership Team and replacing references to named individuals with postholder titles.</p> <p>PSB asked for the arrangements for sharing information with the RPB to be formalised with reports and minutes being shared.</p>
5.	COMMUNITY SAFETY PARTNERSHIP
	<p>The Board accepted the proposal that the Powys Community Safety Partnership provides an annual report to the PSB detailing how the CSP priorities are contributing to the Towards 2040 – The Powys Well-being Plan.</p>
6.	INFORMATION BANK
	<p>Diane Reynolds (DR) gave a demonstration of the information bank website which was available to use now with 40 out of 50 interactive pages written. Partner organisations were asked to have a look and flag up any mistakes. NRW offered to provide links to land use statistics. The next step would be to promote the site.</p> <p>Diane and her team were thanked for their work.</p>
7.	NEXT / FUTURE AGENDA ITEMS
	<p>Steps 1 and 5</p> <p>Briefing on the Mid Wales Growth Deal by David Powell</p>
8.	DATES OF FUTURE MEETINGS
	<p>13th December – Fire Station, Llandrindod Wells at 10.00 a.m.</p>
9.	ANY OTHER BUSINESS
	<p>KJ advised that MWWFRS were seeing an increase in the instances in hoarding which as well as being a fire risk was an indication of potential health and well-</p>



POWYS PUBLIC SERVICE BOARD

being issues. He asked that partners share this information when they came across it.

He also advised that MWWFRS were acquiring land at Dole Road in Llandrindod Wells to develop a training centre for Mid Wales.

Peter Lathbury advised that the PAVO annual conference and AGM would take place on 13 November.

DR noted that there was a need for a strategic lead on the officer working group and that Peter Lathbury had accepted provisionally.

On behalf of the Board, the Chair place on record his thanks to Peter Jones who was attending his final meeting of the PSB before he retired from the Council.

DRAFT



POWYS PUBLIC SERVICES BOARD

Step 1	Actively engage with residents, communities and key stakeholders to promote, shape and deliver our vision for 2040
PSB lead	Carl Cooper, Powys Association of Voluntary Organisations (PAVO)
Partners/stakeholders involved Who has been involved/how have they contributed/additional stakeholders	All PSB members have a role to play in developing and delivering a joint strategy.
Scope of the step What needs to be done to deliver the step?	To progress this step in the first instance, we need to: <ul style="list-style-type: none"> • Agree the scope of Step 1 and ‘what success looks like’ • Identify areas of potential new activity needed to attain Step 1 and/or areas where improved collaboration between PSB partners’ activity could supports its attainment • Agree the approach and mechanisms for developing and coordinating activity to achieve Step 1.
Where are we now? Current position, knowledge, information (timeline)	Evidence gathering and general observation this quarter shows that although PSB partner agencies are communicating/engaging with communities, this is not generally joined-up to a wider narrative around ‘Towards 2040’. Where a reference is made to ‘Towards 2040’ and/or the PSB itself, it is generally only a secondary reference.
Activity since last update What has been done to date?	<ol style="list-style-type: none"> 1) We have continued to collect the evidence of PSB partner activity and plans that relate to this Step. 2) PSB partners’ workshop planned and arranged for 17 January 2019. 3) Joint PTHB/PCC/PAVO approach to planning and delivery of initial community communication and engagement activity around the North Powys Well-being Programme (itself a major contributor to delivery of well-being step 11) has served to further strengthen existing collaborative practice around community communication/engagement.
Activity for coming 3 months What do you plan to do?	Complete data gathering and mapping of current PSB partner activity. PSB partner workshop arranged for 17 January 2019 to:



POWYS PUBLIC SERVICES BOARD

	<ul style="list-style-type: none"> • Develop mechanism with PSB partners for managing delivery of steps actions Step 1. • Identify and agree areas of activity where new or different activity is needed, including potential 'quick wins' • Identify and agree other potential partners and stakeholders to engage in activity to shape activity to address Step 1. <p>We envisage that the partnership workshop on 17 January 2019 is likely to generate questions for the PSB regarding its desired approach to communicating the 'Towards 2040' in order to inform the development and delivery of new activity to deliver Step 1.</p>
<p>Barriers</p> <p>Is something/someone getting in the way?</p>	<p>None arisen in quarter 3.</p>
<p>Issues for consideration by the PSB</p> <p>How can the PSB resolve the problem?</p>	<p>No issues arisen this quarter.</p>
<p>Emerging stories</p> <p>Good news stories, something to share, examples of how the PSB is making a difference.</p>	<p>None for quarter 3.</p>

Date: 3 December 2018



POWYS PUBLIC SERVICES BOARD

Step 2	Establish a simple and effective performance management framework to monitor progress in delivering the well-being steps and achieving the vision.
PSB lead	Julian Atkins, CEO, Brecon Beacons National Park Authority
Partners/stakeholders involved Interested parties identified during the engagement or who could help deliver?	WG, WAO, NRW, National Trust, DCWW, Cadw, MOD, Canal & Rivers Trust, Dyfed Powys Police, MAWW Fire Service, Powys, Monmouthshire, Carmarthenshire, Merthyr, RCT, Torfaen, Blaenau Gwent, etc.
Scope of the step What needs to be done to deliver the step?	Need to obtain a consensus on how performance against the various Steps to the Wellbeing Plan is to be recorded and reported.
Where are we now? Current position, knowledge, information	We have partial knowledge of current performance reporting frameworks but there are some gaps.
Activity to date What has been done already?	Request for current Member performance reporting frameworks have previously been circulated with some frameworks still outstanding.
Activity for coming 3 months What do you plan to do?	Arrange a meeting of Step 2 representatives to review current reporting frameworks and agree outline PSB reporting framework. Agree leads to liaise with other Step Leads to identify reporting requirements to feed into the Step 2 framework.
Barriers Is something/someone getting in the way?	Capacity issues within BBNPA have hampered progress as Lead Officer in the last quarter but Step 2 meeting is in the process of being arranged.

Date: 03/12/2018



POWYS PUBLIC SERVICES BOARD

Step 3	Transport Infrastructure
PSB lead	Assistant Chief Officer, Kevin Jones
Partners/stakeholders involved Who has been involved/how have they contributed/additional stakeholders	<p>Powys County Council Powys Teaching Health Board PAVO Brecon Beacons National Park Dyfed Powys Police Welsh Government Natural Resources Wales</p>
Scope of the step What needs to be done to deliver the step?	<p>Long term solutions need to be sought for future proofing.</p> <p>Cross boarder relations are needed to promote active and safe travel.</p> <p>Raise awareness amongst Partner agencies and Partner agencies need to highlight any potential issues to other relevant agencies.</p>
Where are we now? Current position, knowledge, information (timeline)	<p>Current positions were provided for each organisation. Areas of concern were discussed.</p> <p>It was stated by the Fire Service and Powys County Council that motorcyclists are proving to be a hard group to reach in terms of raising awareness for Road Safety. It was also highlighted that there are conflicting methods of recording and collecting data in relation to Road Traffic Collisions as not all of the information is being captured.</p> <p>Difficulties in receiving funding for Powys County Council for Road Safety was highlighted as being challenging and it was also noted that some road engineering and signage issues was under the responsibility of WG/Trunk Road Agency as opposed to Local Council.</p> <p>The cost of a fatality from a Road Traffic Collision to society is £2 million per fatality.</p> <p>Rail travel network cases issues in rural areas.</p> <p>The Speed Management Policy which is linked with Dyfed Powys Police had seen a significant improvement around schools and rural areas.</p> <p>There are areas surrounding Transport Infrastructure being reviewed by Powys Teaching Health Board, which include</p>



POWYS PUBLIC SERVICES BOARD

	<p>Hospital transport as there are issues for some members of the public not being able to attend their appointments.</p> <p>Prevention work is being looked at, which includes substance and alcohol misuse.</p> <p>The impact of RTC's that result in seriously injured or fatal injuries has a considerable impact on Powys due to the lack of A&E facilities.</p> <p>It was stated that there are 9,000 people in Powys that access the transport schemes, who are mainly elderly users and a number of younger people who use them to access work.</p> <p>Safety issues were highlighted on public transport for people with disabilities.</p> <p>PAVO provided an overview on the "Travel Together" project, which had received funding two years ago and aimed to reach children and young people in rural isolation and educate and/or assist with the transition from primary school into High school, in relation to safe travel. Furthermore, this is also being rolled out to High School pupils who are moving forward to further education or employment. An "my travel pass app" is available which provides information on travel methods and time tables as well as information on travel offers with financial savings and information on safe travel on public transport.</p> <p>An "orange wallet" system for non-verbal individuals had been created to enable them to use public transport or safe travel. Positive feedback had been received from this scheme.</p> <p>There is a lack of funding available for appropriate travel and driving schemes.</p> <p>The Fire Service delivered two talks to Montgomery Young Firefighters and engaged with 80 young adults about Road Safety. It is hoped that this can be rolled out further across the Service and discussions took place about these key road safety messages being delivered jointly amongst partners for example in secondary schools.</p>
<p>Activity since last update What has been done to date?</p>	<p>A Transport Infrastructure workshop was held in Llandrindod Wells on Tuesday, 18 September, and Monday, 03 December. Each Partner organisation provided an overview of the current position in their organisation.</p> <p>A further workshop has been arranged for Monday, 03 December.</p>
<p>Activity for coming 3 months</p>	<p>It was agreed that more details around the issues raised would be provided at the next workshop.</p>



POWYS PUBLIC SERVICES BOARD

<p>What do you plan to do?</p>	<p>Ensure partner attendance at the workshops.</p> <p>Explore key themes such as funding, infrastructure and Welsh Government.</p> <p>Explore green transport and charging points.</p> <p>The next workshop will be taking place the end of February 2019.</p> <p>Find out if Road Safety is being promoted in schools and colleges in Powys and/or whether this could be enhanced? Speak to the Positive Pathways Chair to discuss options regarding delivering Road Safety Training in schools.</p> <p>Speak to the Lead Officer of Step 7 to discuss the possibility of charging points for electric vehicles in Powys and establish any areas of similarity / cross over.</p> <p>Invite the CSP Chair to the next meeting to discuss the issues / challenges regarding transport infrastructure.</p> <p>Lobby Welsh Government regarding the lack of investment in public transport services to help tackle the issues of social isolation.</p> <p>Offer Road Safety prevention and education scheme training to elderly drivers and attend GP practices, marts and markets to target a wider audience and ensure that consistent joint messages are promoted.</p> <p>Invite representatives from Adult and Children Services and Social Services to attend the meetings.</p> <p>Explore options regarding grid references and postcodes to enable Ambulance crews to locate Road Traffic Collisions more easily. Powys County Council confirmed that they had a scheme in place which adds grid references to the road signs to help with the locations and dispatching of ambulances to incidents. It had been reported that this information was not sufficient during a reported accident as the post code was required. The Health Board reported that they could work with the Ambulance Trust to raise awareness of this.</p> <p>Explore options for providing support to elderly drivers who have had their driving license revoked, offering alternative packages to enable them to maintain their independence.</p>
<p>Barriers Is something/someone getting in the way?</p>	<p>Barriers for data sharing – These need to be addressed as part of longer term data sharing arrangements and PSB collaboration developed.</p>



POWYS PUBLIC SERVICES BOARD

	<p>Lack of A&E facilities in Powys and the distances having to be travelled by Ambulances.</p> <p>Lack of investment in public transport services, which is leading to social isolation.</p>
<p>Issues for consideration by the PSB</p> <p>How can the PSB resolve the problem?</p>	<p>Barriers for data sharing – These need to be addressed as part of longer term data sharing arrangements and PSB collaboration developed.</p> <p>Opportunity for the PSB to review the lack of critical care facilities in Powys.</p> <p>Ensure attendance by all Partners to enable the challenges to be addressed correctly. This will also help with ensure that the most accurate picture is given.</p> <p>Lobby Welsh Government to help tackle the issues surrounding social isolation by providing further investment in public transport services.</p>
<p>Emerging stories</p> <p>Good news stories, something to share, examples of how the PSB is making a difference.</p>	

Date: 03 December 2018



POWYS PUBLIC SERVICES BOARD

Step 4	Work with and influence others to ensure improved digital infrastructure for Powys
PSB lead	David Powell, Powys County Council
Partners/stakeholders involved Who has been involved/how have they contributed/additional stakeholders	Public sector partners and business sector engaged through business networking events to lobby for better infrastructure. A key part of the Mid Wales Growth Deal
Scope of the step What needs to be done to deliver the step?	Ensure suppliers and business understand key issues.
Where are we now? Current position, knowledge, information (timeline)	Some raising of awareness and development of bid for growth deal
Activity since last update What has been done to date?	Largely centred on growth deal and includes the development of the theme supporting this issue
Activity for coming 3 months What do you plan to do?	Finalise theme and activities within the growth deal and meet with partners. Exploring Gigabit broadband connection to businesses in strategic locations linked to technology and start up hubs to encourage innovation and business growth. These have worked successfully in Ireland and can also act as Enterprise and Innovation Centres (see Innovation theme) by offering managed workspace and an enhanced package of business support as well as promoting community enterprise and development. Gigabit Hubs could also provide a basis for a 'digital villages' initiative in Mid Wales.
Barriers Is something/someone getting in the way?	Probably largely around the rurality issue that stops suppliers providing services at the required speed
Issues for consideration by the PSB	Raise awareness and check their relevant (ICT) strategies



POWYS PUBLIC SERVICES BOARD

How can the PSB resolve the problem?	
Emerging stories Good news stories, something to share, examples of how the PSB is making a difference.	Work in progress but this is around the growth deal's emerging development

Date: 4/12/18



POWYS PUBLIC SERVICES BOARD

<p>Step 5</p>	<p>Develop a joint approach to community resilience by co-ordinating existing support and building the skills and capacity within communities helping them do the things they can do for themselves</p>
<p>PSB lead</p>	<p>Carl Cooper, Powys Association of Voluntary Organisations (PAVO)</p>
<p>Partners/stakeholders involved Who has been involved/how have they contributed/additional stakeholders</p>	<p>All PSB members have a role to play in developing a joint strategy.</p>
<p>Scope of the step What needs to be done to deliver the step?</p>	<p>To progress this step we need to:</p> <ul style="list-style-type: none"> • Agree the scope of Step 5 and ‘what success looks like’ • Identify areas of potential new activity needed to attain Step 5 and/or areas where improved collaboration between PSB partners’ activity could supports its attainment • Agree the approach and mechanisms for developing and coordinating activity to achieve Step 5. • Develop delivery plan to capture current/planned/new actions that support delivery of step 5
<p>Where are we now? Current position, knowledge, information (timeline)</p>	<ol style="list-style-type: none"> 1) Continuing data gathering. 2) Considerable evidence of contributory activity by PSB partners 3) Different PSB partner agencies are undertaking/planning activity that contributes to delivery of Step 5. Whilst some of this is being undertaken in partnership with others not all partners are aware of specific opportunities that exist for their possible involvement/contribution. It has become evident that there is a need to develop an appropriate means to allow partners’ to align/complement each other’s initiatives
<p>Activity since last update What has been done to date?</p>	<ol style="list-style-type: none"> 1) We have been continuing to collect evidence of PSB partner activity and plans that relate to this Step. 2) We have continued discussions with PCC officers regarding potential linkage between PSB activity upon step 5 and the local authority’s own ‘Vision 2025’ activity.



POWYS PUBLIC SERVICES BOARD

	<p>3) Examples of significant contributory activity supporting step 5 this quarter include:</p> <ul style="list-style-type: none"> • Joint PCC/PAVO bid to ENRaW funding programme to provide support to PCC/community council Tri-towns Initiative • Joint PTHB/PCC/PAVO activity to develop North Powys Well-being Programme, which will include community capacity building through adopting a community development approach to supporting individuals and communities to engage in the development of the programme and its delivery. • PAVO Annual Conference which had as its theme 'Resourceful Communities' and was aimed at strengthening partner/stakeholder knowledge around different aspects of community resilience.
<p>Activity for coming 3 months What do you plan to do?</p>	<p>1) PSB partner workshop arranged for 23 January 2019 in order to:</p> <ul style="list-style-type: none"> • Develop mechanism with PSB partners for managing delivery of steps actions Step 5. • Identify and agree areas of activity where new or different activity is needed, including potential 'quick wins' • Identify and agree other potential partners and stakeholders to engage in activity to shape activity to address Step 5. • Gather content/priorities for delivery plan <p>2) Prepare initial draft of delivery plan</p>
<p>Barriers Is something/someone getting in the way?</p>	<p>No issues this quarter</p>
<p>Issues for consideration by the PSB How can the PSB resolve the problem?</p>	<p>Although not an 'issue', it is suggested that the PSB seeks to secure briefings/updates upon</p> <ul style="list-style-type: none"> • the 'Growing Mid-Wales' regeneration initiative • the North Powys Well-being Programme <p>These initiatives potentially touch on many aspects of different Powys well-being steps (including Step 5) and it is evident that not all PSB partner organisations are fully apprised of the initiatives/the current situations and thus able to make mutually beneficial links with them.</p>



POWYS PUBLIC SERVICES BOARD

Emerging stories	None for this quarter.
-------------------------	------------------------

Good news stories, something to share, examples of how the PSB is making a difference.

Date: 3 December 2018



POWYS PUBLIC SERVICES BOARD

<p>Step 6</p>	<p>Develop a holistic approach to skills and lifelong learning, which offers a range of formal and informal opportunities, including apprenticeships and traineeships</p>
<p>PSB lead</p>	<p>David Powell, Powys County Council</p>
<p>Partners/stakeholders involved</p> <p>Who has been involved/how have they contributed/ additional stakeholders</p>	<p>Working with local business groups and employers to raise awareness of the need to provide appropriate skills.</p> <p>Discussions held with HE providers</p>
<p>Scope of the step</p> <p>What needs to be done to deliver the step?</p>	<p>The regional learning and skills partnership may need to be revisited to ensure it is effectively supporting this issue.</p> <p>Skills related issues and development forms a key part of the Growth Deal and Powys lacks a HE provider.</p>
<p>Where are we now?</p> <p>Current position, knowledge, information (timeline)</p>	<p>Good knowledge base about provision and performance. Better information needed about apprenticeship opportunities</p>
<p>Activity since last update</p> <p>What has been done to date?</p>	<p>Meetings held with HE providers and partners with emphasis on the Growth Deal.</p> <p>Meeting held with Minister for Welsh Language and Lifelong Learning to discuss Regional Learning and Skills issues.</p>
<p>Activity for coming 3 months</p> <p>What do you plan to do?</p>	<p>Continue developing this key strand within the Growth Deal</p> <p>Deliver the third annual Powys careers fair – now one of the top 3 career fairs in the UK</p> <p>Continue to develop a dedicated, evidence based skills system for Mid Wales that responds to the needs of the region’s employers. The dedicated Mid Wales system would be led by a regional skills board or strategic group that brings together</p>



POWYS PUBLIC SERVICES BOARD

	<p>stakeholders from the public, private and third sectors to address skills supply and demand issues. The evidence based approach will inform education and skills provision from Key Stage 4 through to Higher Education, and will identify clear career pathways to employment for young people in the region.</p>
<p>Barriers Is something/someone getting in the way?</p>	<p>Awareness about apprenticeships and opportunities</p>
<p>Issues for consideration by the PSB How can the PSB resolve the problem?</p>	<p>Raise awareness in own organisations. How many apprenticeships do you offer?</p>
<p>Emerging stories Good news stories, something to share, examples of how the PSB is making a difference.</p>	<p>PSB can support this within own organisations. Capture overall position on opportunities</p>

Date: 4/12/18



POWYS PUBLIC SERVICES BOARD

Step 7	Develop a carbon positive strategy that maximises green energy production
PSB lead	Prys Davies, Welsh Government
Partners/stakeholders involved Who has been involved/how have they contributed/ additional stakeholders	All PSB members have a role to play in agreeing how we develop the strategy. All PSB members have taken part in discussions so far and are involved in developing the outline strategy. Work is underway to identify a suitable framework to procure resource to produce the strategy. All PSB members will input to the tender specification.
Scope of the step What needs to be done to deliver the step?	To progress this step, we need to: <ul style="list-style-type: none"> • Scope – agree the particular scope of this Step. • Evidence – be clear about what the evidence is telling us and the data available at a Powys level. • Approach – agree our approach for developing this strategy. • Develop outline strategy. • Procure resource to produce strategy.
Where are we now? Current position, knowledge, information (timeline)	<p>Members of the working group have agreed a high level outline for a strategy to fulfil Step 7. Work is currently underway to produce a tender specification and to identify a suitable procurement route.</p> <p>Draft timeline for delivery developed, with the aim of undertaking a range of workshops in the Spring/Summer, finalising the Strategy by Autumn 2019.</p>
Activity since last update What has been done to date?	<p>Workshop held 01.10.2018 Follow-up meeting held 21.11.2018</p> <p>In parallel, discussions are taking place between Powys CC, Ceredigion CC and Welsh Government in relation to the 'Growing Mid Wales Partnership' and its feed into a Mid Wales Growth Bid.</p>
Activity for coming 3 months What do you plan to do?	



POWYS PUBLIC SERVICES BOARD

	<ul style="list-style-type: none"> • Develop tender specification to procure support to develop the strategy & agree approach and funding with PSB members • Identify procurement route • Tender for contract
<p>Barriers</p> <p>Is something/someone getting in the way?</p>	<p>Nothing to date, although identifying a suitable framework to procure resource to support the development of a strategy is an emerging issue and may have an impact on the timescales for the strategy. If there is no suitable framework in place, the timetable is likely to be extended.</p>
<p>Issues for consideration by the PSB</p> <p>How can the PSB resolve the problem?</p>	<ul style="list-style-type: none"> • An outline of the structure for the strategy and a timeline for delivery. • A request for funding from the PSB members to procure resource to develop the strategy.
<p>Emerging stories</p> <p>Good news stories, something to share, examples of how the PSB is making a difference.</p>	<p>Powys is well positioned to become carbon positive. The presentation to be delivered at the next PSB meeting will reinforce this.</p>

Date: 03.12.2018



POWYS PUBLIC SERVICES BOARD

Step 8	Develop a sustainable environment strategy
PSB lead	NRW – Martin Cox
Partners/stakeholders involved Who has been involved/how have they contributed/ additional stakeholders	Brecon Beacons National Park (Julian Atkins) Powy CC – Nigel Brinn All PSB members will be invited to the second meeting if they wish to attend. Stakeholders & NGO's will also be engaged as the work progresses
Scope of the step What needs to be done to deliver the step?	<ol style="list-style-type: none"> 1. Scope out what the joint environmental priorities for PSB partners and stakeholders 2. Establish what the current PSB organisational priorities are and where they align and what the overlaps and gaps are. We also need to understand how our strategies are aligned with national priorities such as the Nature Recovery Plan, Natural Resources Policy and SONARR. To be carried out as a joint group exercise at next face to face meeting? 3. We need to make sure that there is integration with other PSB groups (particularly climate change/ renewables and outdoor tourism/ recreation) also the Mid Wales Area Statement which is being managed by NRW and the 'Growing Mid Wales' Partnership 4. There appears to be four key areas where we should focus. These have been derived from the initial Well-being Assessment work and current WG policies: <ul style="list-style-type: none"> • Connecting people with nature (recreation, enjoyment, volunteering, education) • Reducing society's impact on the environment (reducing unsustainable use, pollution, waste etc) • Ecological & climate change resilience (biodiversity, key species, connectivity, pollinators etc)



POWYS PUBLIC SERVICES BOARD

	<ul style="list-style-type: none"> • Sustainable Use – (ensuring society and business use the environment and its resources sustainably) <ol style="list-style-type: none"> 5. Need to scope out perhaps 6 flagship projects in Powys that are demonstrating good practice and use these as case studies. 6. Need to draft some initial (perhaps 12) environmental priorities for Powys under the four bullet headings above
<p>Where are we now? Current position, knowledge, information (timeline)</p>	<p>Trying to organise a 2nd meeting being before Christmas</p>
<p>Activity since last update What has been done to date?</p>	<p>Partners have been gathering info on current projects linked to the step in the area.</p>
<p>Activity for coming 3 months What do you plan to do?</p>	<p>Start to implement steps 1-6 above</p>
<p>Barriers Is something/someone getting in the way?</p>	<p>PSB partners need to find time to engage fully with the step as part of busy day jobs and to integrate this step into their work.</p>
<p>Issues for consideration by the PSB How can the PSB resolve the problem?</p>	<p>n/a – early stages</p>
<p>Emerging stories Good news stories, something to share, examples of how the PSB is making a difference.</p>	<p>Lots of good existing practice to build on ie Brecon Beacons Mega Catchment project – where PSB partners are working together successfully</p>

Date: 3/12/18



POWYS PUBLIC SERVICES BOARD

Step 9	Undertake market research and establish an effective infrastructure to support active enjoyment of the environment and adventure tourism.
PSB lead	David Powell, Powys County Council
Partners/stakeholders involved Who has been involved/how have they contributed/additional stakeholders	<p>Powys CC has developed its approach to events through a cabinet working group</p> <p>Awareness raised in the business networking events held across the county</p> <p>As part of the Growth Deal a piece of work commissioned to develop the Regional Economic Action plan</p>
Scope of the step What needs to be done to deliver the step?	The Regional Economic Action Plan for Mid Wales will be finalised once the Partnership have provided feedback on the intervention priorities identified and this will include marketing issues.
Where are we now? Current position, knowledge, information (timeline)	Best viewed as work in progress
Activity since last update What has been done to date?	This centres on the work supporting the Growth Deal
Activity for coming 3 months What do you plan to do?	Working to develop the number of events and the tourism theme within the growth deal
Barriers Is something/someone getting in the way?	Raising awareness



POWYS PUBLIC SERVICES BOARD

<p>Issues for consideration by the PSB</p> <p>How can the PSB resolve the problem?</p>	<p>Support emerging work through ensuring the links with PSB are noted</p>
<p>Emerging stories</p> <p>Good news stories, something to share, examples of how the PSB is making a difference.</p>	<p>Nil but will develop</p>

Date: 4/12/18



POWYS PUBLIC SERVICES BOARD

Step 10	Develop a strong brand to promote and attract inward investment into Powys
PSB lead	David Powell, Powys County Council
Partners/stakeholders involved Who has been involved/how have they contributed/ additional stakeholders	
Scope of the step What needs to be done to deliver the step?	This should work through the Regional Economic Action Plan that will articulate the level of ambition and opportunity for economic growth in Mid Wales. It will outline a clear vision for the Mid Wales region and identify the priority interventions that can drive growth and productivity over the next 15 years. The plan will inform the potential Mid Wales Growth Deal but has a wider focus. It will therefore identify priority interventions for action using existing Local Authority, Welsh Government and UK Government funding as well as other funding sources such as those that may arise out of a post-EU transition.
Where are we now? Current position, knowledge, information (timeline)	In the brand development stage as we develop the Regional Economic Action Plan
Activity since last update What has been done to date?	This centres on the work to support the Mid Wales Growth Deal
Activity for coming 3 months What do you plan to do?	Finalise the themes and projects in the Growth Deal that will enhance the brand issue End of January an event in the Senedd to promote the Growth Deal Event in Westminster to promote the Growth Deal (date to be confirmed)
Barriers	General perception about mid Wales



POWYS PUBLIC SERVICES BOARD

Is something/someone getting in the way?	
Issues for consideration by the PSB How can the PSB resolve the problem?	Support a positive message and raise awareness of Powys
Emerging stories Good news stories, something to share, examples of how the PSB is making a difference.	The Growth Deal will be a major driver of change

Date: 4/12/18



POWYS PUBLIC SERVICES BOARD

<p>Steps 11 and 12</p>	<p>Implement more effective structures and processes that enable multiagency community focused response to wellbeing, early help and support.</p> <p>Develop our organisations’ capacity to improve emotional health and well-being within all our communities.</p>
<p>PSB lead</p>	<p>Carol Shillabeer CEO Powys Teaching Health Board</p>
<p>Partners/stakeholders involved</p> <p>Who has been involved/how have they contributed/additional stakeholders</p>	<p>The partners currently involved include Health, Social Care, Education, Housing, Leisure and PAVO but we anticipate that there will be opportunities of working with other partners in the design of a new integrated model.</p>
<p>Scope of the step</p> <p>What needs to be done to deliver the step?</p>	<p>The North Powys Wellbeing Programme contribute to the delivery of steps 11 and 12 through acting as a pilot site for the testing of these two steps via the development and implementation of a new integrated model for North Powys. This programme will measure the impact of the change and develop an evaluation report with recommendations for PSB to consider in this in relation to further roll out of steps 11 and 12 across Powys through separate governance arrangements.</p> <p>The North Powys Wellbeing Programme will provide assurance to PSB members regarding oversight and delivery for the piloting of steps 11 and 12 in North Powys.</p>
<p>Where are we now?</p> <p>Current position, knowledge, information (timeline)</p>	<p>There is an ambition across partner organisations to develop a new integrated model in North Powys. This could be a once in a generation opportunity to bring partners together to transform the way we currently work with the aim to improve health and wellbeing.</p> <p>A programme delivery team has been established and the scoping of the programme has commenced, this is due to be completed in early 2019.</p> <p>There are two immediate priorities for the North Powys Wellbeing Programme:</p> <ul style="list-style-type: none"> • Design and testing of a new integrated model: A high level model has been developed via the Health and Care Strategy. A key piece of work is required with our population and partners to take this forward into detailed design. This will be undertaken via a robust design process which places ‘what matters to individuals’ at the heart of every discussion.



POWYS PUBLIC SERVICES BOARD

	<ul style="list-style-type: none"> • Proof of concept: As part of the new model, we are currently testing the concept of a multi-agency wellbeing campus in Newtown. A preferred site has been identified, further work will be undertaken to test this provides best value for money (via an appraisal process), and to look at how feasible it is to provide a multi-agency wellbeing campus on the site. This will reduce inequality, improve prosperity, improve wellbeing, support life long learning and strengthen local communities. It will create new jobs, improve delivery of local health and care education and training opportunities and support a sustainable workforce for the future <p>A programme mandate has been prepared, along with a proposal to Welsh Government with a view to accessing Transformation Funds under the A Healthier Wales Our Plan for Health and Social Care.</p> <p>As part of this programme; a community development approach is also be explored for the Newtown area and one other area in North Powys which is yet to be agreed.</p>
<p>Activity since last update What has been done to date?</p>	<p>This is the first report to the PSB.</p>
<p>Activity for coming 3 months What do you plan to do?</p>	<ul style="list-style-type: none"> • The North Powys Wellbeing Programme Mandate and Transformation Bid will be approved in December 2018. • Feasibility work will continue to determine preferred site and scope of the programme. A technical report and programme brief will be submitted to Cabinet and Board in early 2019. • Programme resources will be put in place; this will also involve recruitment to joint posts. • Existing programme governance arrangements will be strengthened and will include the establishment of the oversight group, model of care and business intelligence work streams. • We will undertake necessary preparations to fully commence the design work in April 2019 to develop a new integrated model.
<p>Barriers Is something/someone getting in the way?</p>	<p>The timescales to conclude the programme scope are challenging, however this is being mitigated through the programme mandate which will enable mobilisation of the programme i.e. resource etc. and preparations required for the design work to commence around the integrated model.</p>



POWYS PUBLIC SERVICES BOARD

<p>Issues for consideration by the PSB</p> <p>How can the PSB resolve the problem?</p>	<p>There are currently no issues for consideration by the PSB. The process which underpins the design work around the new integrated model will consider how PSB members in the North Powys area are fully engaged in this work.</p>
<p>Emerging stories</p> <p>Good news stories, something to share, examples of how the PSB is making a difference.</p>	<p>Currently there are no emerging stories to share, given the programme is in its early stages of being scoped and defined.</p>

Date: 22/11/2018

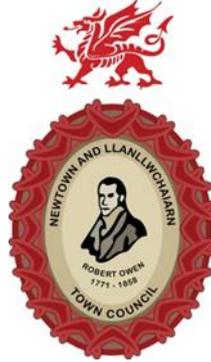
Report approved by North Powys Programme Delivery Team 26th November 2018

This page is intentionally left blank

6.1

Cyngor Tref y Drenewydd a Llanllwchaiarn

TOWN COUNCIL OFFICES,
THE CROSS,
BROAD STREET,
NEWTOWN,
POWYS, SY16 2BB
TELEPHONE: (01686) 625544
Email: townclerk@newtown.org.uk
Web: www.newtown.org.uk
Town Clerk: E J Humphreys



SWYDDFA'R CYNGOR TREF,
Y GROES,
STRYD LYDAN,
Y DRENEWYDD,
POWYS, SY16 2BB
FFÔN: (01686) 625544
ebost: townclerk@newtown.org.uk
Gwefan: newtown.org.uk
Clerc Y Dref: E J Humphreys

Town Council of Newtown and Llanllwchaiarn

FAO: Public Service Board

C/o Heather Delonette

8th Nov 2018

Request for guidance from Public Service Board - Newtown & Llanllwchaiarn's Place Plan

Newtown & Llanllwchaiarn Town Council is about to start work on preparing a "Place Plan".

This is a major piece of work which will align with:

- Powys Planning Authority's Local Development Plan 2011-2026 and
- The Powys Wellbeing Plan

The Purpose of the Place Plan is to provide a method to encourage greater community engagement in local planning and wellbeing decision-making. This will be achieved by consulting with residents and key local organisations including neighbouring community councils, to identify local needs, issues and priorities.

Plan Structure

The Place Plan will cover the Newtown & Llanllwchaiarn geographical area and comprise 2 sections:

1. A section focussing on land use which will be put to Powys County Council for adoption as Supplementary Planning Guidance to the Powys LDP plus
2. A (non-planning) section relating to the 7 Wellbeing Goals for Wales.

Suggested thematic headings will align with the four local objectives from Powys Public Service Board's "Towards 2040: Powys Wellbeing Plan" (below):



Request for representation from the Public Service Board on the Stakeholder Group

The Newtown & Llanllwchaearn Place Plan work is already supported by Powys County Council’s Planning & Regeneration departments, with officer time and funding. We also have Planning and Engagement expertise from Planning Aid Wales and Place Studio, who are consultants on the project.

We have identified a need for specific guidance on how the plan can help deliver on the local objectives of the Powys Wellbeing Plan. With this in mind we would welcome an initial meeting with a representative from the PSB and also for a representative to join the Place Plan Stakeholder group, which will be meeting in the second half of January 2019. The level of commitment could be tailored to suit the time available.

We hope the board will be willing to help shape and benefit from this significant piece of wellbeing work taking place in Powys’s largest town.

Benefits:

- A Means of delivering on some of the 12 Steps to Wellbeing, for example:
 - Step 1 – Actively engage with residents, communities and key stakeholders to promote, shape and deliver our vision for 2040.
 - Step 5 - Develop a joint approach to community resilience by co-ordinating existing support and building the skills and capacity within communities helping them do the things they can to do for themselves
- An opportunity for the member bodies of the PSB to work with us on joint consultations – avoiding duplication and residents feeling “over-consulted”

Many thanks

Sorelle White

Council Support & Project Officer

sorelle.white@newtown.org.uk

Cyngor Tref y Drenewydd a Llanllwchaearn

Newtown and Llanllwchaearn Town Council

Safer Communities Programme:

Refreshing community safety partnership working across Wales

Pages 5

Stephen Carr

Programme Manager

WLGA, Policing in Wales & Welsh Government



WLGA • CLILC



Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlga.gov.uk
Twitter: [@StephenJCarr2](https://twitter.com/StephenJCarr2)



COMISIYNYDD
HEDDLU A THROSEDDU
GWENT
POLICE AND CRIME
COMMISSIONER



South Wales
Police and Crime Commissioner
Comisiynydd yr Heddlu a Throstedd
De Cymru

Background:

20 years since the Crime & Disorder Act 1998 created the concept of **statutory partnerships** and **responsible authorities** – required to work together to identify, understand and address ‘community safety’ issues:

- **Section 5:** Requirement to work in partnership, identifying the ‘responsible authorities’ (councils, police, LHBs, fire & rescue, probation)
- **Section 6:** Requirement to undertake annual strategic assessment and formulate partnership plans
- **Section 17:** Requirement to ‘mainstream’ community safety into ‘core business’
- **Section 115:** Power to disclose personal information (without consent) to prevent crime or reduce re-offending



WLGA • CLILC



Page 38





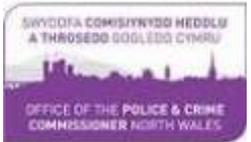
Page 39

2016

“...complex responsibilities make it difficult for public bodies to co-ordinate a strategic approach to community safety, which weakens collective leadership and accountability and undermines the potential to help people stay safe.”



Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: @StephenJCarr2



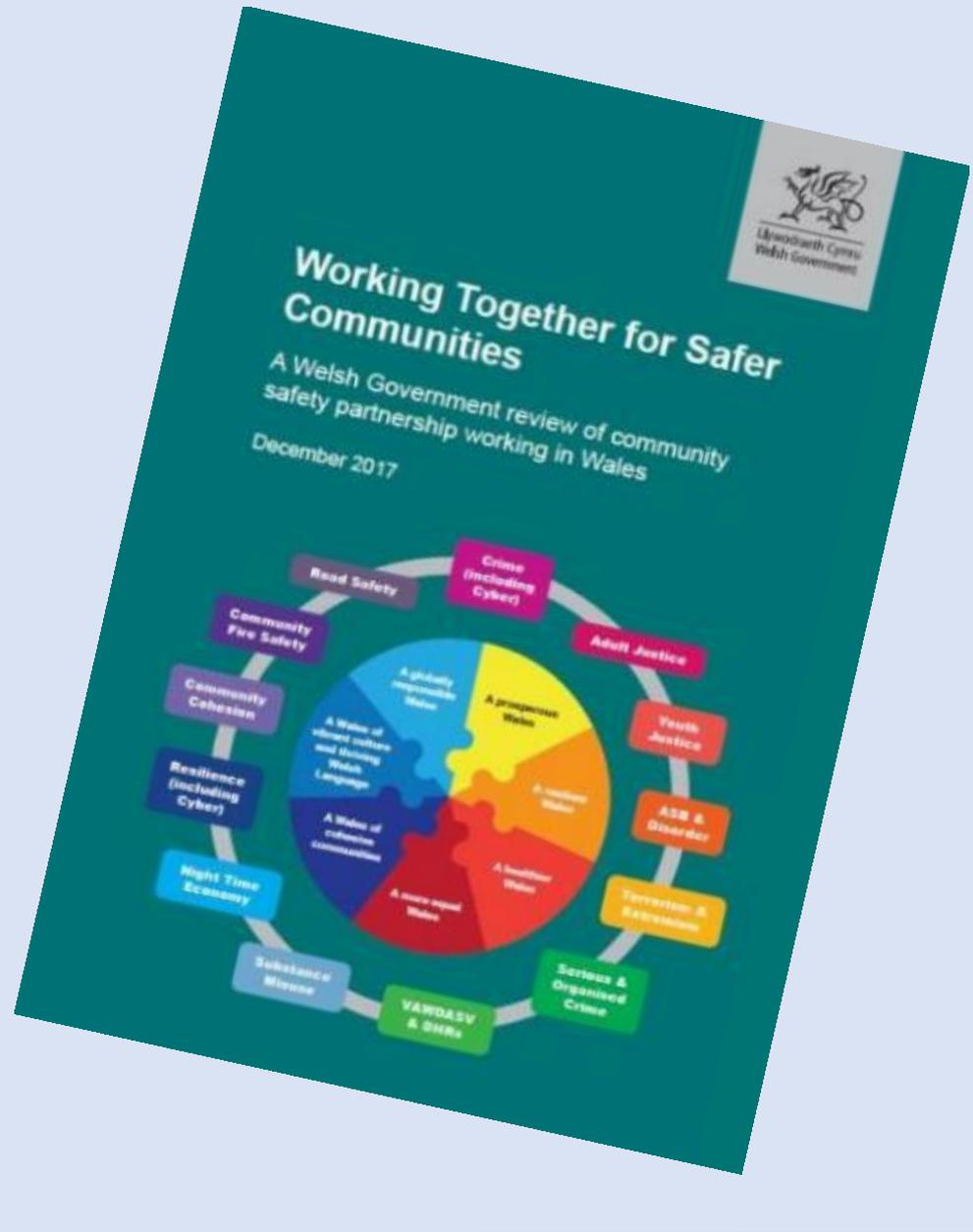
2017

'Working Together for Safer Communities

review

established a new shared vision for community safety in Wales

Page 40



Stephen Carr
 Safer Communities Programme Manager
 E-mail: stephen.carr@wlg.gov.uk
 Twitter: @StephenJCarr2



Programme Aim:

Every community is strong, safe and confident in a manner that provides equality of opportunity and social justice, resilience and sustainability for all.

Page 41



WLGA • CLILC



Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: @StephenJCarr2



COMISIYNYDD
HEDDLU A THROSEDDU
DYFED-PŴYNS
POLICE AND CRIME
COMMISSIONER



Programme Objectives:

1. To ensure it is the **shared responsibility** of government, public and third sector agencies to work together with the communities they serve and the private sector to **address activity or behaviour that is unlawful, anti-social, harmful to individuals and society and to the environment;**

Page 42



WLGA • CLILC



Programme Objectives:

2. To support and enable the **sharing of knowledge** and ensuring **early intervention** with prompt, positive action tackles **local issues** and addresses **vulnerabilities**.

Page 43



WLGA • CLILC



Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlga.gov.uk
Twitter: [@StephenJCarr2](https://twitter.com/StephenJCarr2)



COMISIYNYDD
HEDDLU A THROSEDDU
GWENT
POLICE AND CRIME
COMMISSIONER



SWYDDFA COMISIYNYDD HEDDLU
A THROSEDDU Gogledd Cymru
OFFICE OF THE POLICE & CRIME
COMMISSIONER NORTH WALES



Programme Objectives:

3. To support and enable **collaborative and integrated** multi-agency activity that is:

- Evidence-based and intelligence-led;
- Supported by appropriate skills & knowledge;
- Sustainably resourced and locally appropriate;
- Engaging and involving citizens;
- Preventative and intervening as early as possible;
- Focused on long-term improvements and benefits.

Page 44



WLGA • CLILC



At the heart of our programme...

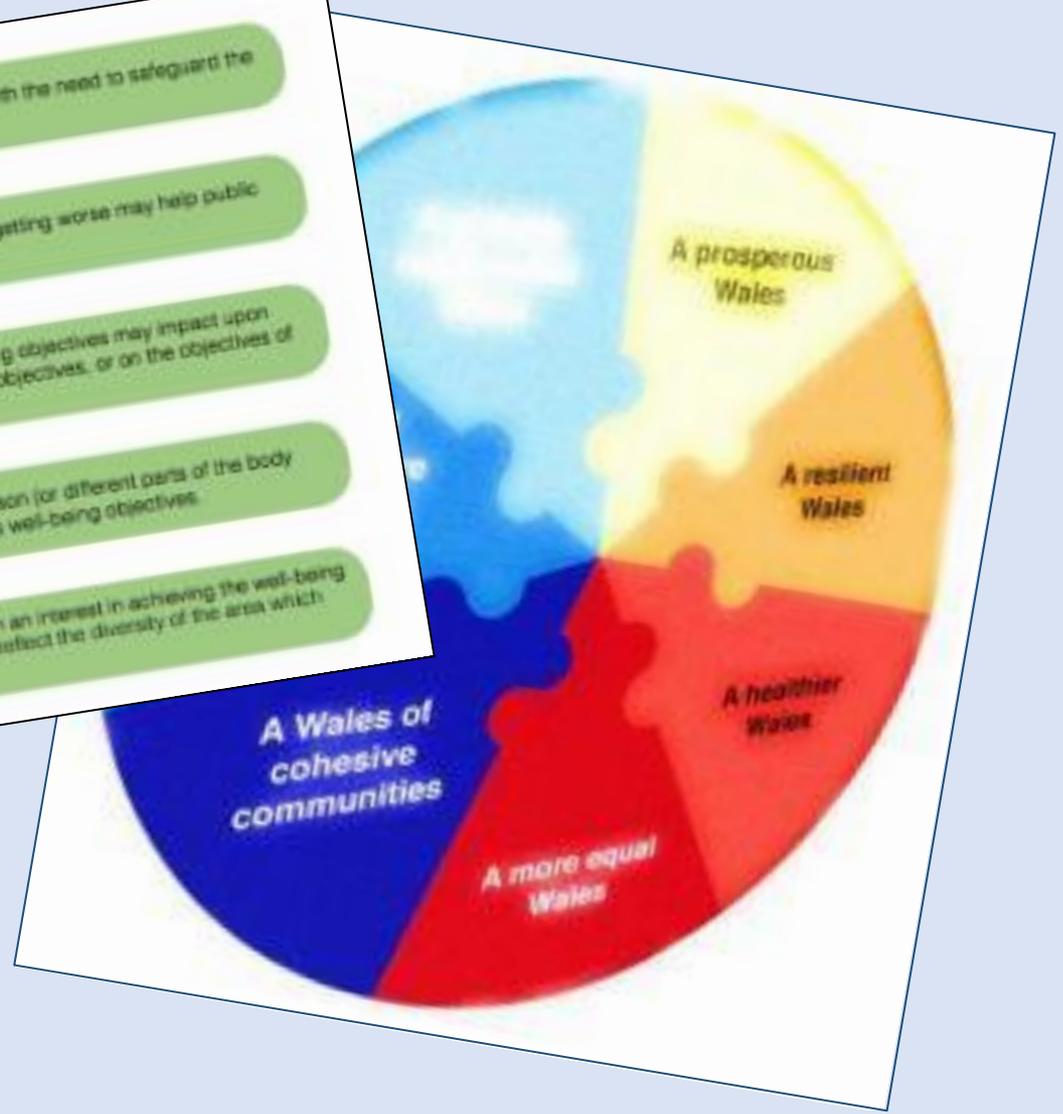


WLGA • CLILC



- Long term**
The importance of balancing short-term needs with the need to safeguard the ability to also meet long-term needs.
- Prevention**
How acting to prevent problems occurring or getting worse may help public bodies meet their objectives.
- Integration**
Considering how the public body's well-being objectives may impact upon each of the well-being goals, on their other objectives, or on the objectives of other public bodies.
- Collaboration**
Acting in collaboration with any other person (or different parts of the body itself) that could help the body to meet its well-being objectives.
- Involvement**
The importance of involving people with an interest in achieving the well-being goals, and ensuring that those people reflect the diversity of the area which the body serves.

Page 45



The Well-being of Future Generations Act (2015) Wales

Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: @StephenJCarr2



COMISIYNYDD
HEDDLU A THROSEDDU
DYFED-POWYS
POLICE AND CRIME
COMMISSIONER



SWYDDFA COMISIYNYDD HEDDLU
A THROSEDDU Gogledd Cymru
OFFICE OF THE POLICE & CRIME
COMMISSIONER NORTH WALES

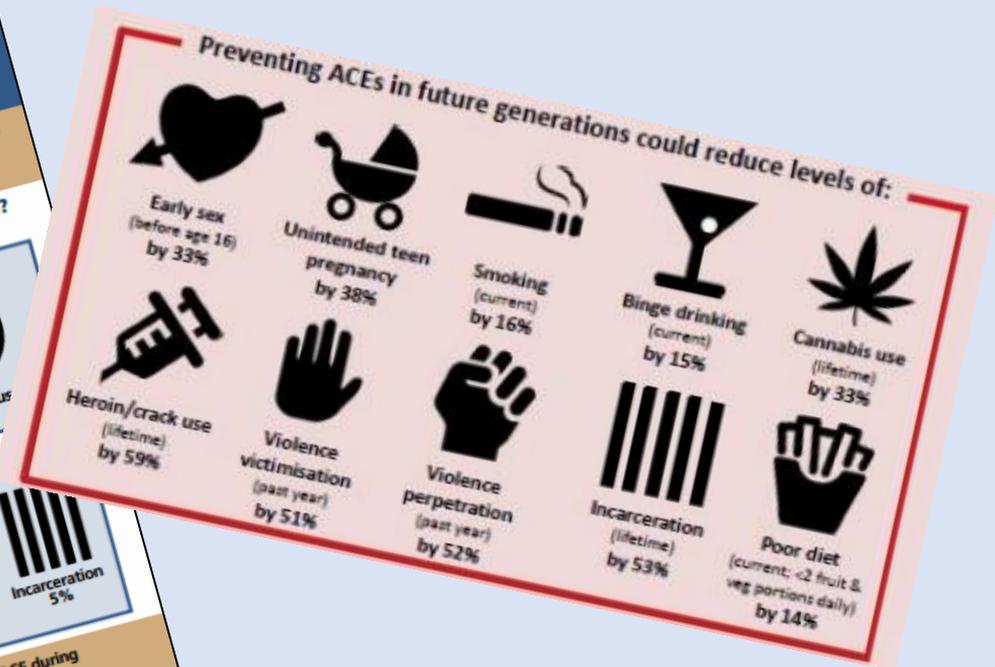
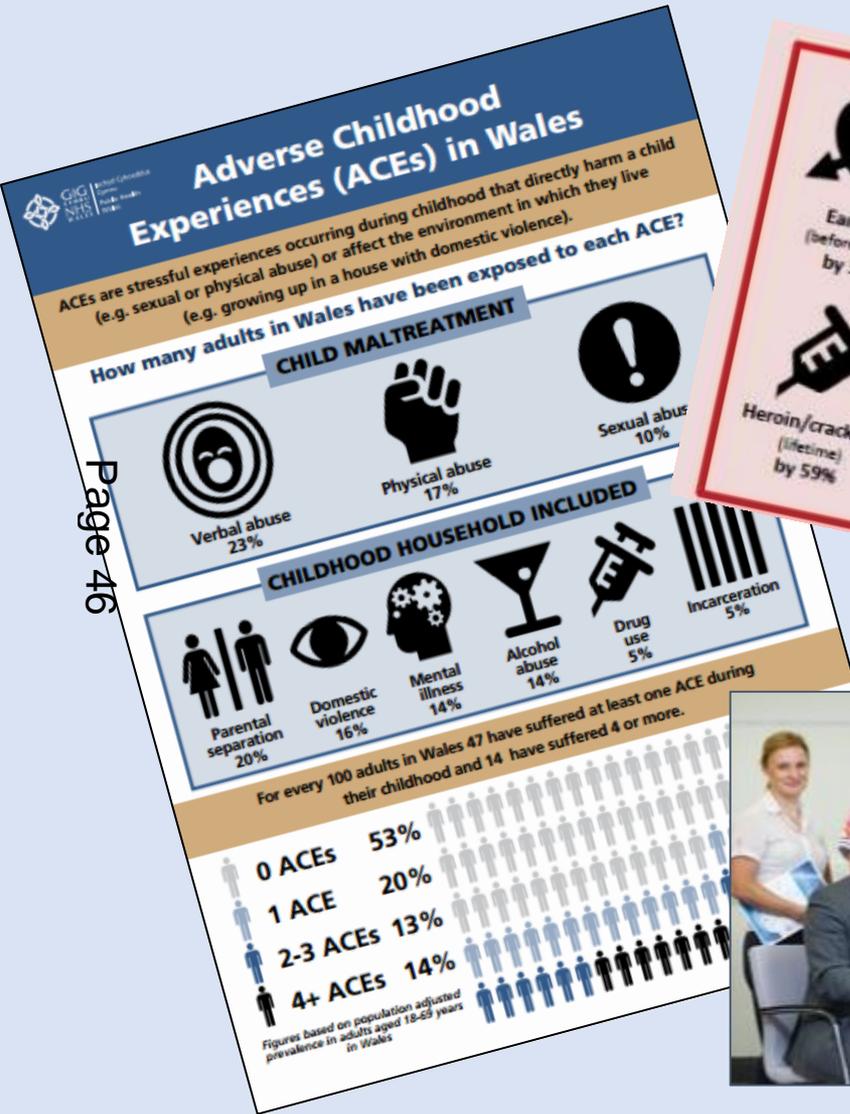
South Wales
Police and Crime Commissioner
Comisiynydd yr Heddlu a Throsedd
De Cymru



...a 'public health' approach



WLGA • CLILC



Stephen Carr
 Safer Communities Programme Manager
 E-mail: stephen.carr@wlga.gov.uk
 Twitter: @StephenJCarr2



COMISIYNYDD HEDDLU A THROSEDDU
 SYFFED-PŴYS
 POLICE AND CRIME
 COMMISSIONER



SYDDFA COMISIYNYDD HEDDLU
 A THROSEDDO Gogledd Cymru
 OFFICE OF THE POLICE & CRIME
 COMMISSIONER NORTH WALES

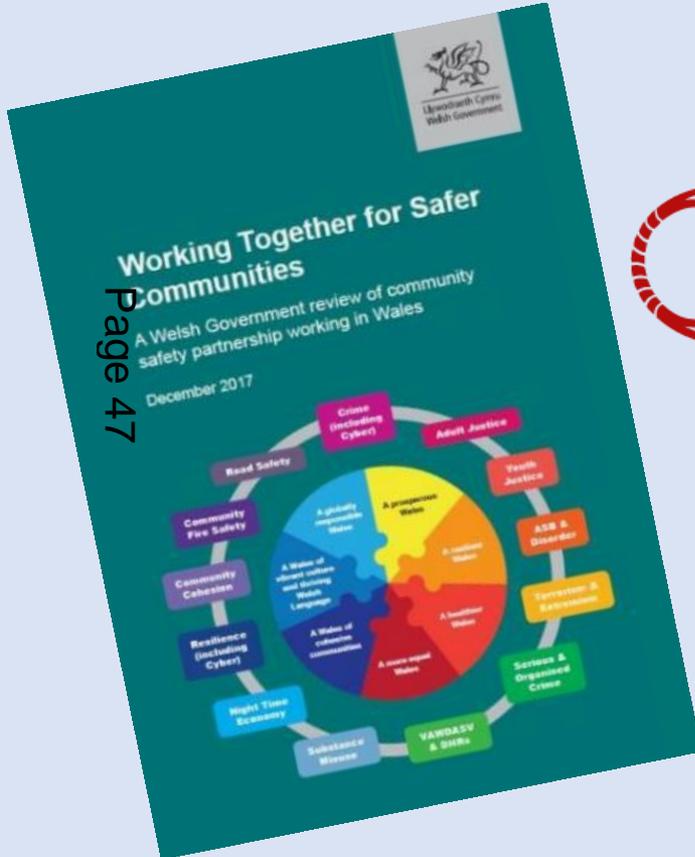


South Wales
 Police and Crime Commissioner
 Comisiynydd yr Heddlu a Throseddau
 De Cymru

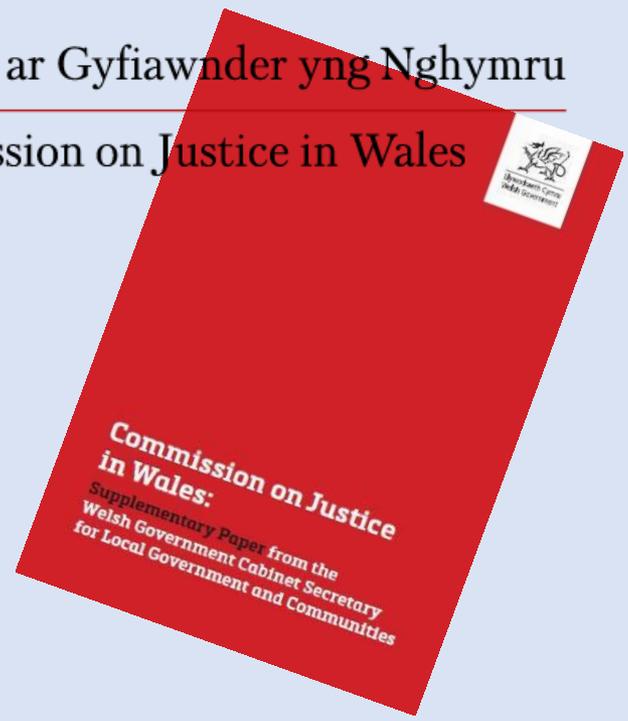
Safer Communities Programme

commitments:

- Working with the Commission on Justice in Wales to identify options for the development of a distinct Welsh justice system;



Y Comisiwn ar Gyfiawnder yng Nghymru
 The Commission on Justice in Wales



Stephen Carr
 Safer Communities Programme Manager
 E-mail: stephen.carr@wlg.gov.uk
 Twitter: @StephenJCarr2



COMISIYNYDD
 HEDDLU A THROSEDDU
 DYFED-POWYS
 POLICE AND CRIME
 COMMISSIONER



SWYDDFA COMISIYNYDD HEDDLU
 A THROSEDDU Gogledd Cymru
 OFFICE OF THE POLICE & CRIME
 COMMISSIONER NORTH WALES

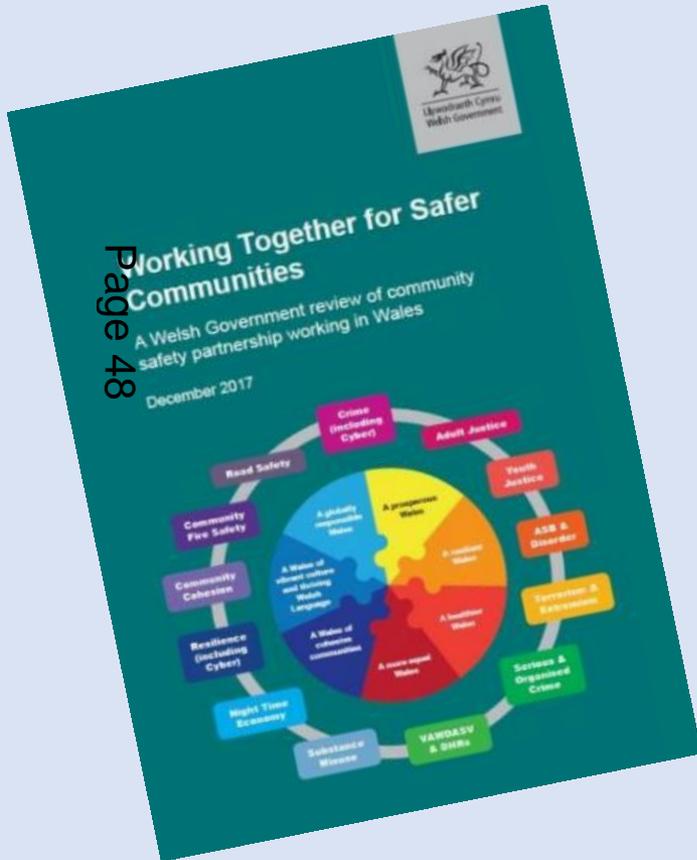


South Wales
 Police and Crime Commissioner
 Comisiynydd yr Heddlu a Throsedd
 De Cymru

Safer Communities Programme

commitments:

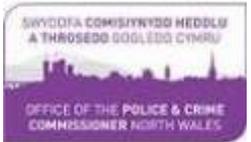
- Working with the Commission on Justice in Wales to identify options for the development of a distinct Welsh justice system;
- Developing a more clearly defined strategic leadership role for Welsh Government in community safety partnership working;



Page 48



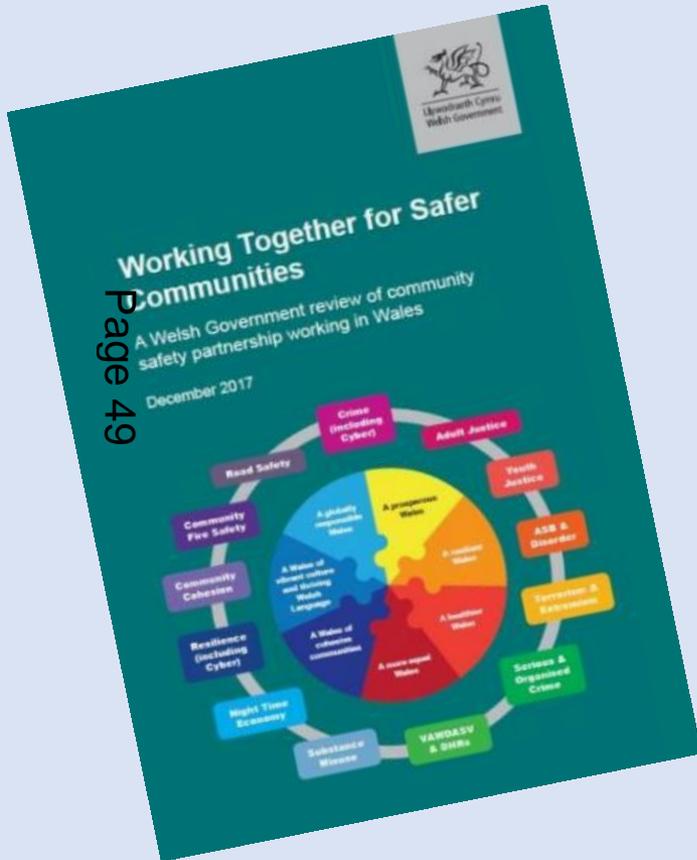
Stephen Carr
 Safer Communities Programme Manager
 E-mail: stephen.carr@wlg.gov.uk
 Twitter: @StephenJCarr2



Safer Communities Programme

commitments:

- Working with the Commission on Justice in Wales to identify options for the development of a distinct Welsh justice system;
- Developing a more clearly defined strategic leadership role for Welsh Government in community safety partnership working;
- Establishing a community safety partnership policy & practice function within Welsh Government;



Page 49



Stephen Carr
 Safer Communities Programme Manager
 E-mail: stephen.carr@wlg.gov.uk
 Twitter: @StephenJCarr2



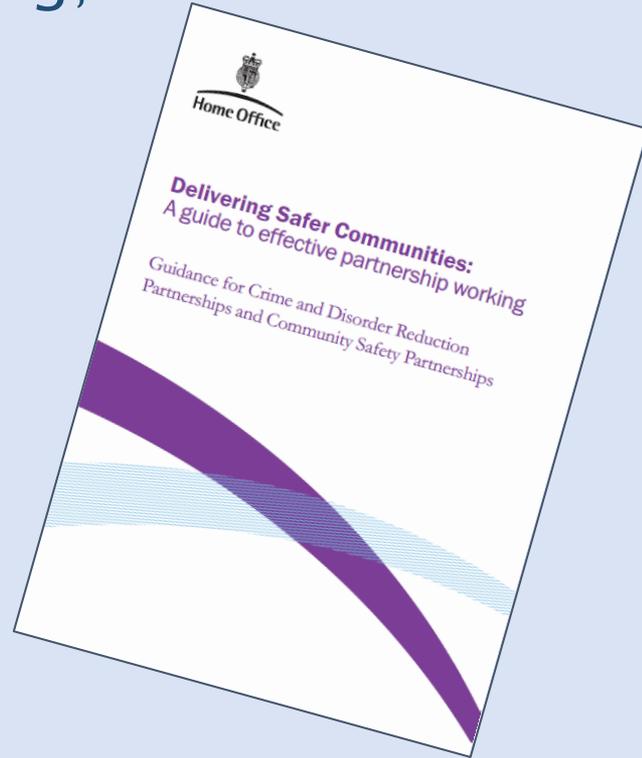
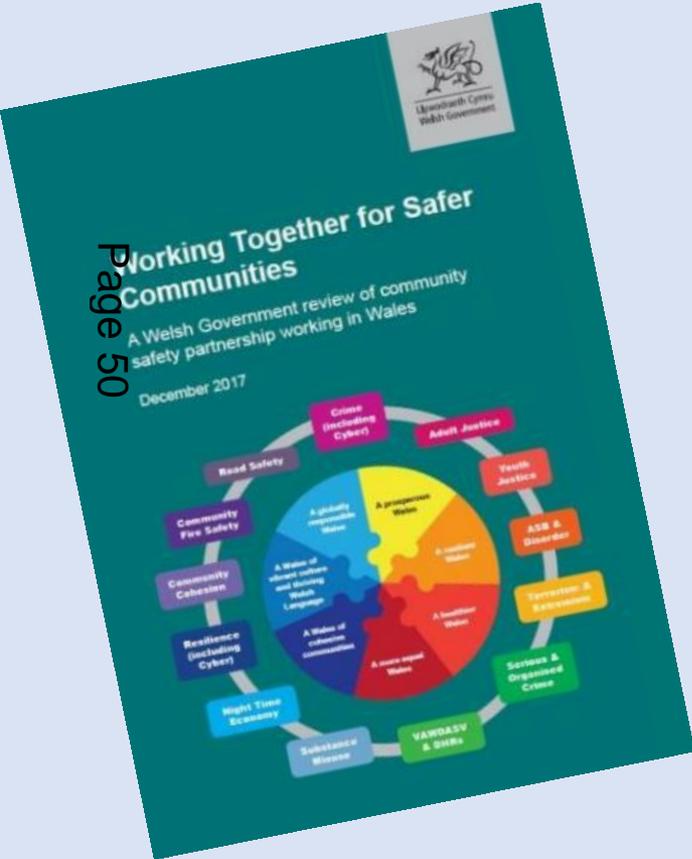
Safer Communities Programme

commitments:

- Developing new Welsh guidance for community safety partnership working;



WLGA • CLILC



Page 50



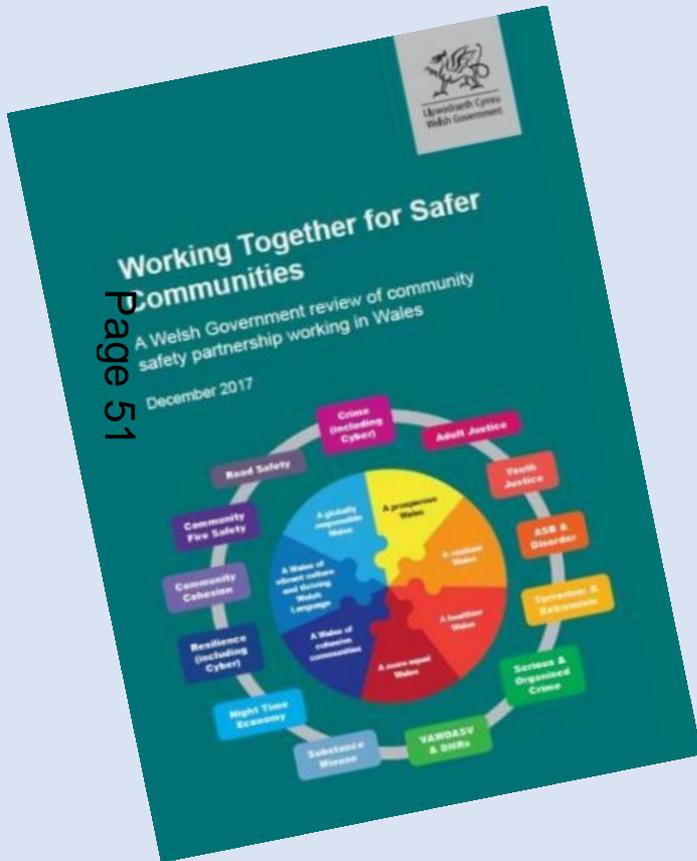
Stephen Carr
 Safer Communities Programme Manager
 E-mail: stephen.carr@wlg.gov.uk
 Twitter: @StephenJCarr2



Safer Communities Programme

commitments:

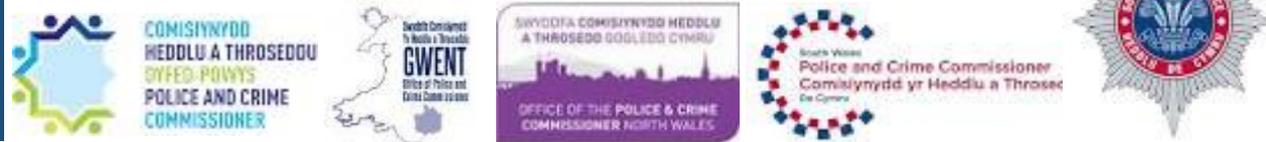
- Developing new Welsh guidance for community safety partnership working;
- Considering how to establish a Wales Community Safety Network and online resources library;



Page 51



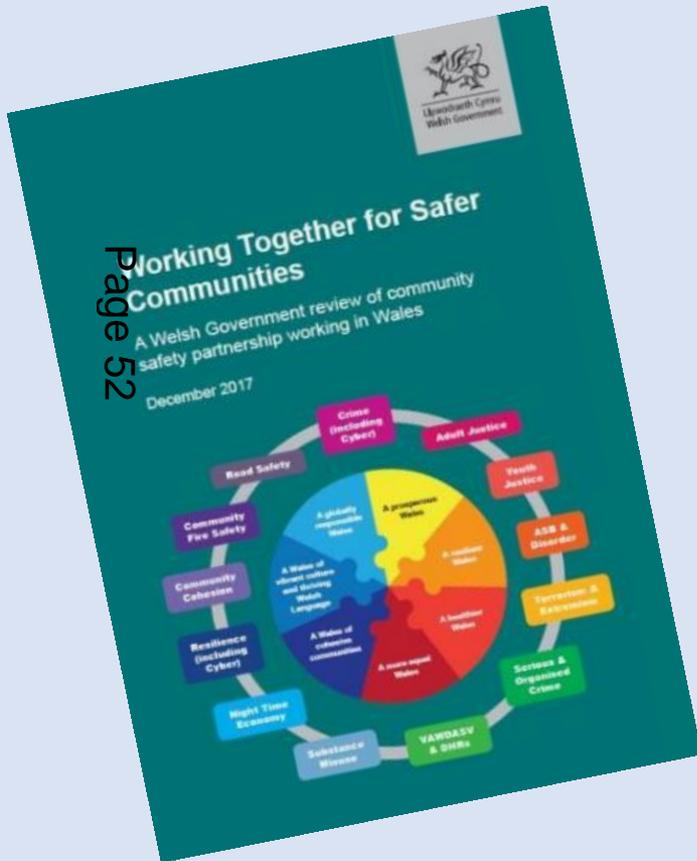
Stephen Carr
 Safer Communities Programme Manager
 E-mail: stephen.carr@wlg.gov.uk
 Twitter: @StephenJCarr2



Safer Communities Programme

commitments:

- Developing new Welsh guidance for community safety partnership working;
- Considering how to establish a Wales Community Safety Network and online resources library;
- Improving data sharing, data development and analysis arrangements for community safety partnership working;



WLGA • CLILC



Stephen Carr
 Safer Communities Programme Manager
 E-mail: stephen.carr@wlg.gov.uk
 Twitter: @StephenJCarr2



Safer Communities Programme

commitments:

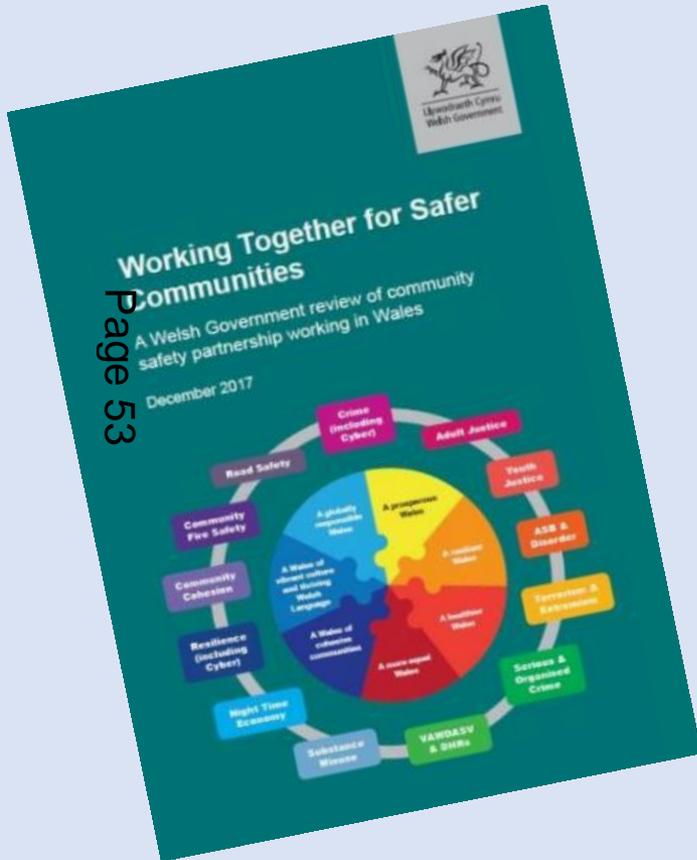
- Exploring opportunities for joint thematic inspection around the 'reducing reoffending' theme;



WLGA • CLILC



Llywodraeth Cymru
Welsh Government



Page 53



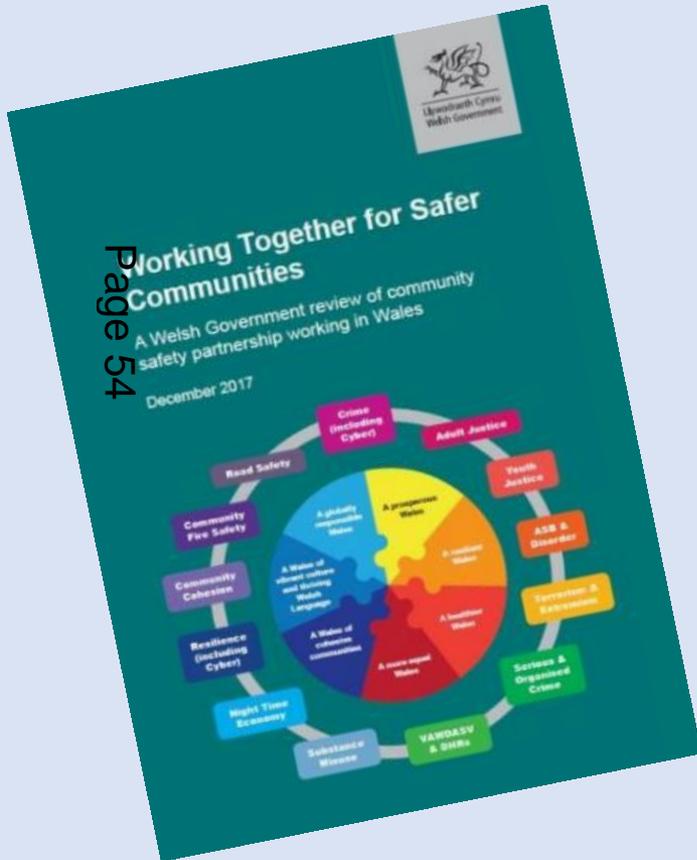
Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: @StephenJCarr2



Safer Communities Programme

commitments:

- Exploring opportunities for joint thematic inspection around the ‘reducing reoffending’ theme;
- Considering how to improve community safety funding programmes to achieve longer term approaches giving greater flexibility and focus on community safety outcomes.



Stephen Carr
 Safer Communities Programme Manager
 E-mail: stephen.carr@wlg.gov.uk
 Twitter: @StephenJCarr2



Safer Communities Programme

How will we deliver these commitments?



WLGA • CLILC



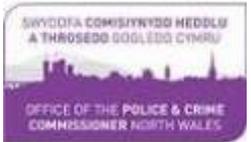
Page 55

Working Together for Safer Communities

A Welsh Government review of community safety partnership working in Wales
December 2017



Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: @StephenJCarr2



Safer Communities Programme

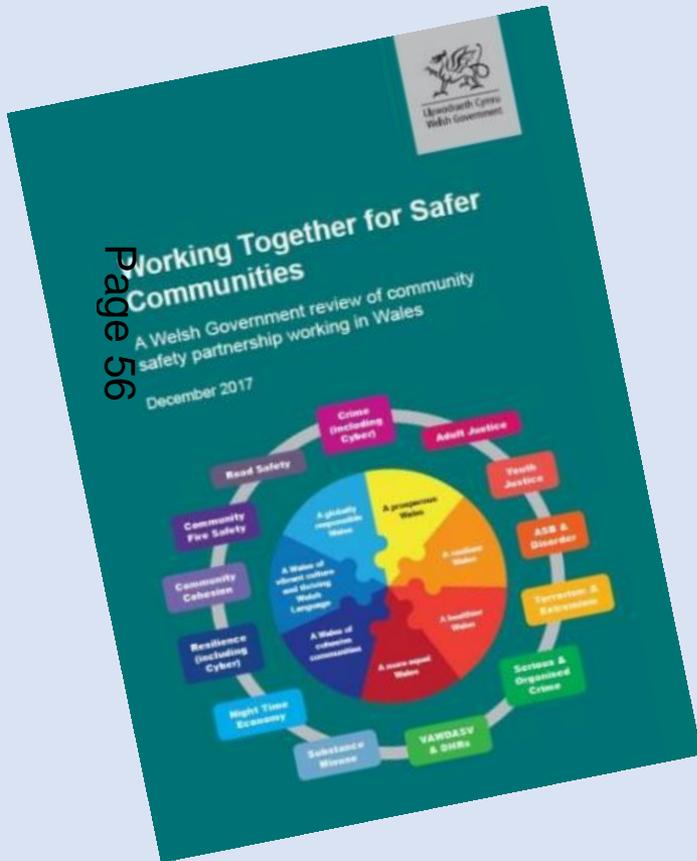


WLGA • CLILC

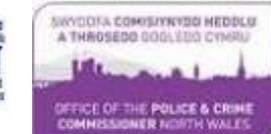


How will we deliver these commitments?

- Collaboratively, via dispersed leadership model



Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: @StephenJCarr2



Safer Communities Programme

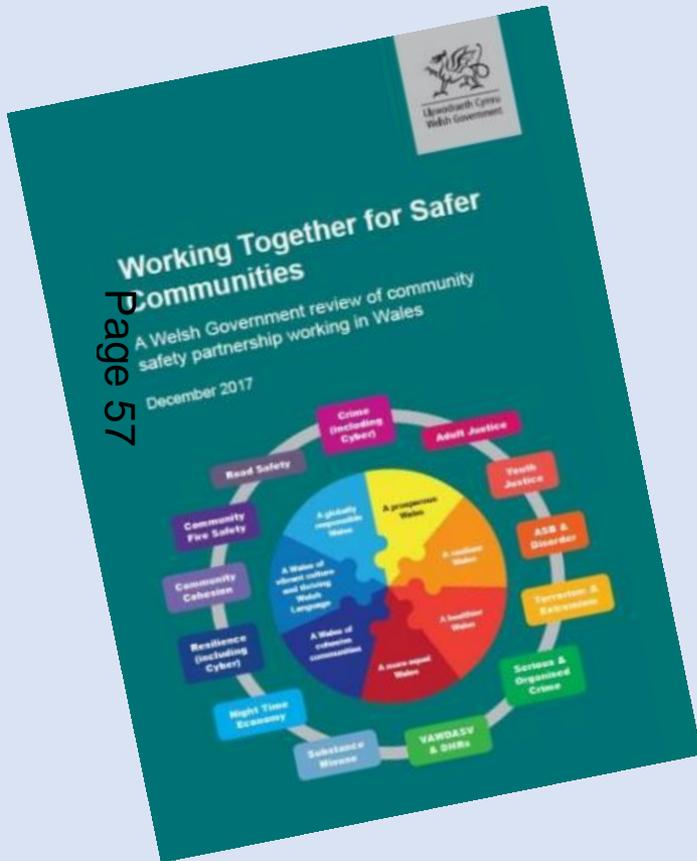


WLGA • CLILC



How will we deliver these commitments?

- Collaboratively, via dispersed leadership model
- Initial focus on Serious & Organised Crime, county lines and serious violence



Page 57

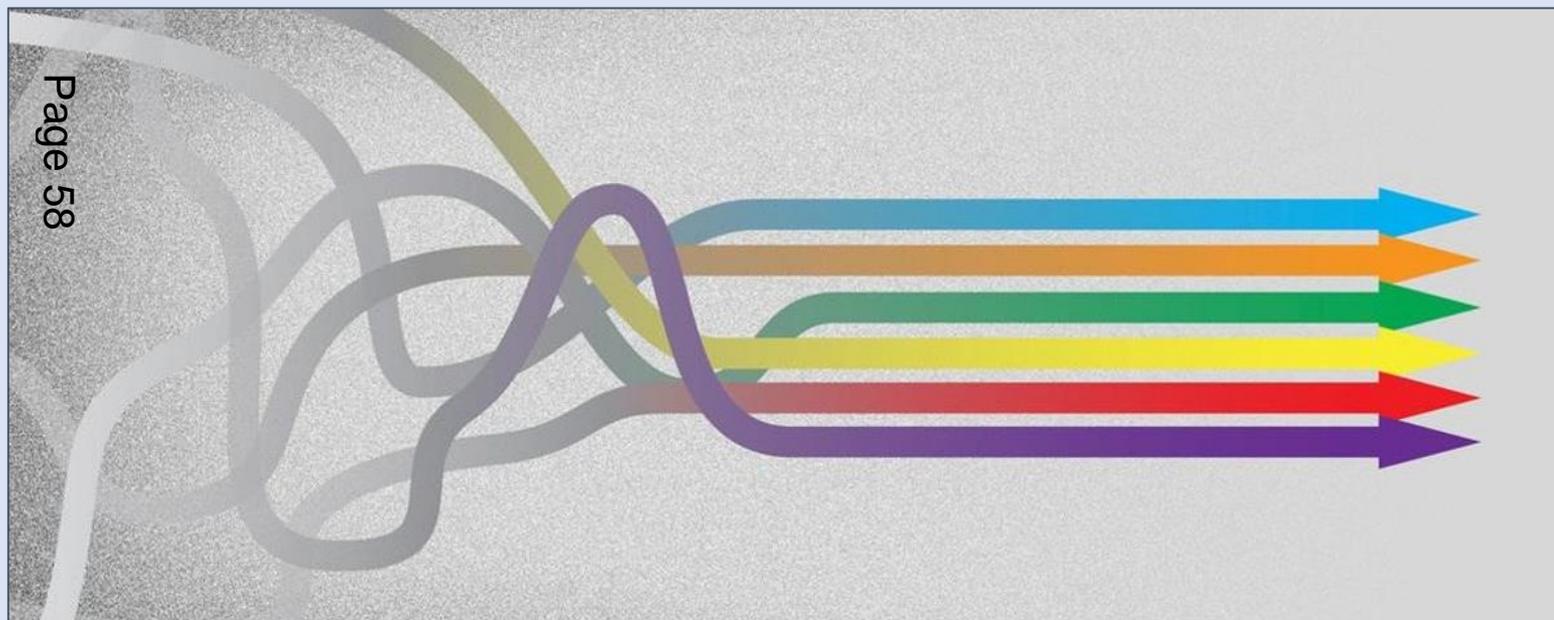


Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: @StephenJCarr2



Programme Delivery

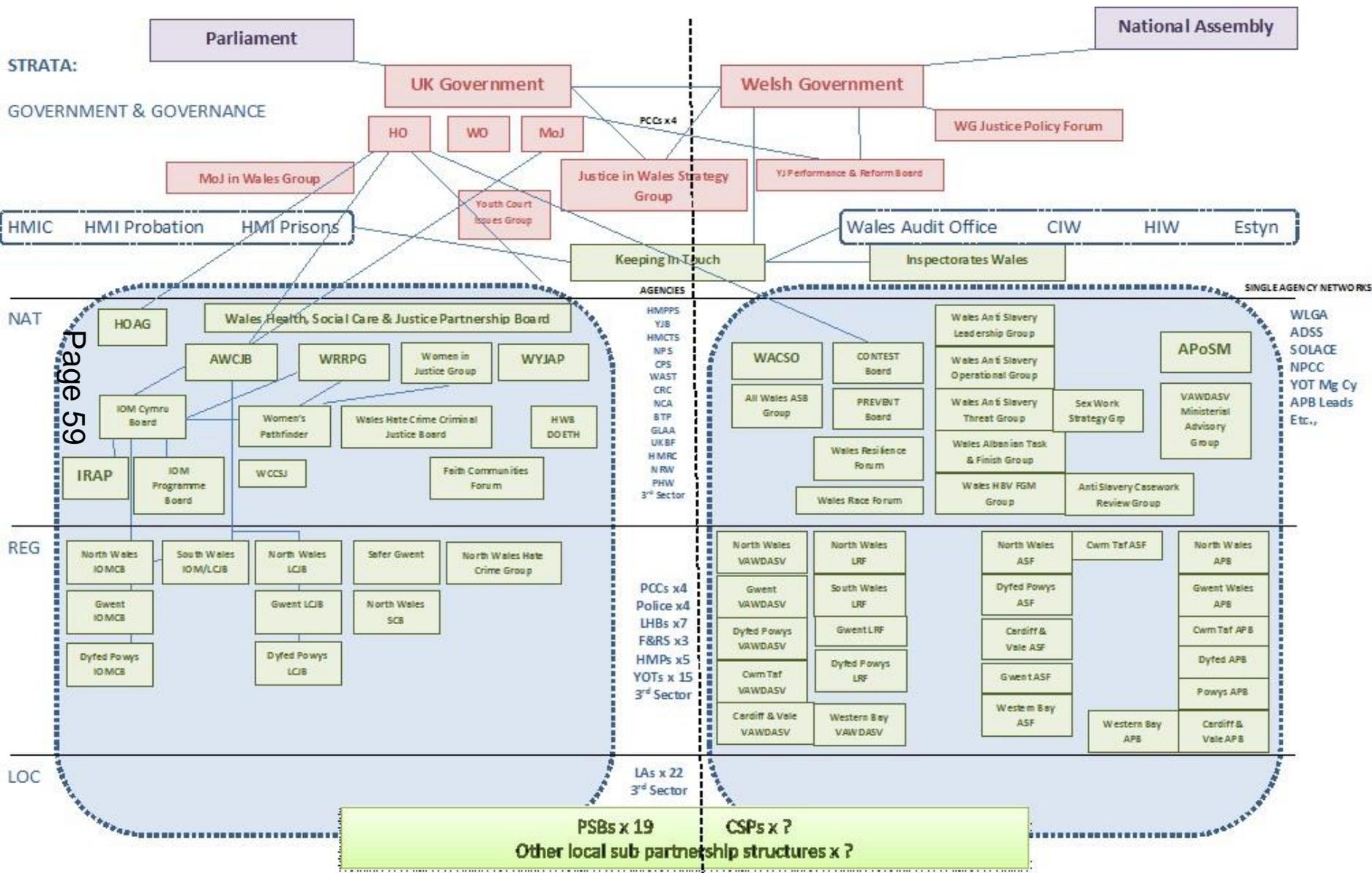
Reducing complexity & duplication, achieving better alignments...



Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: [@StephenJCarr2](https://twitter.com/StephenJCarr2)



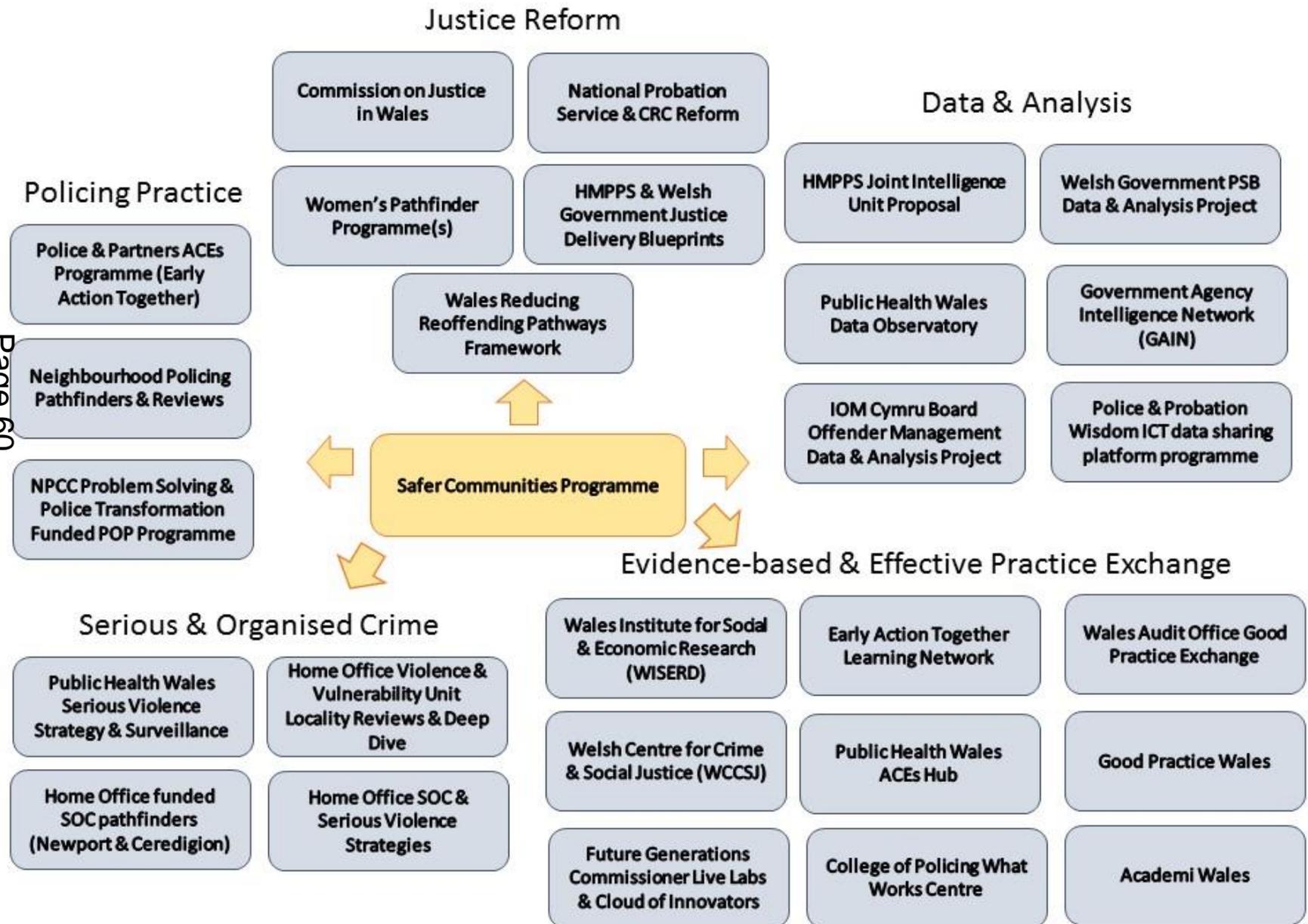
Current (partial) map of structures



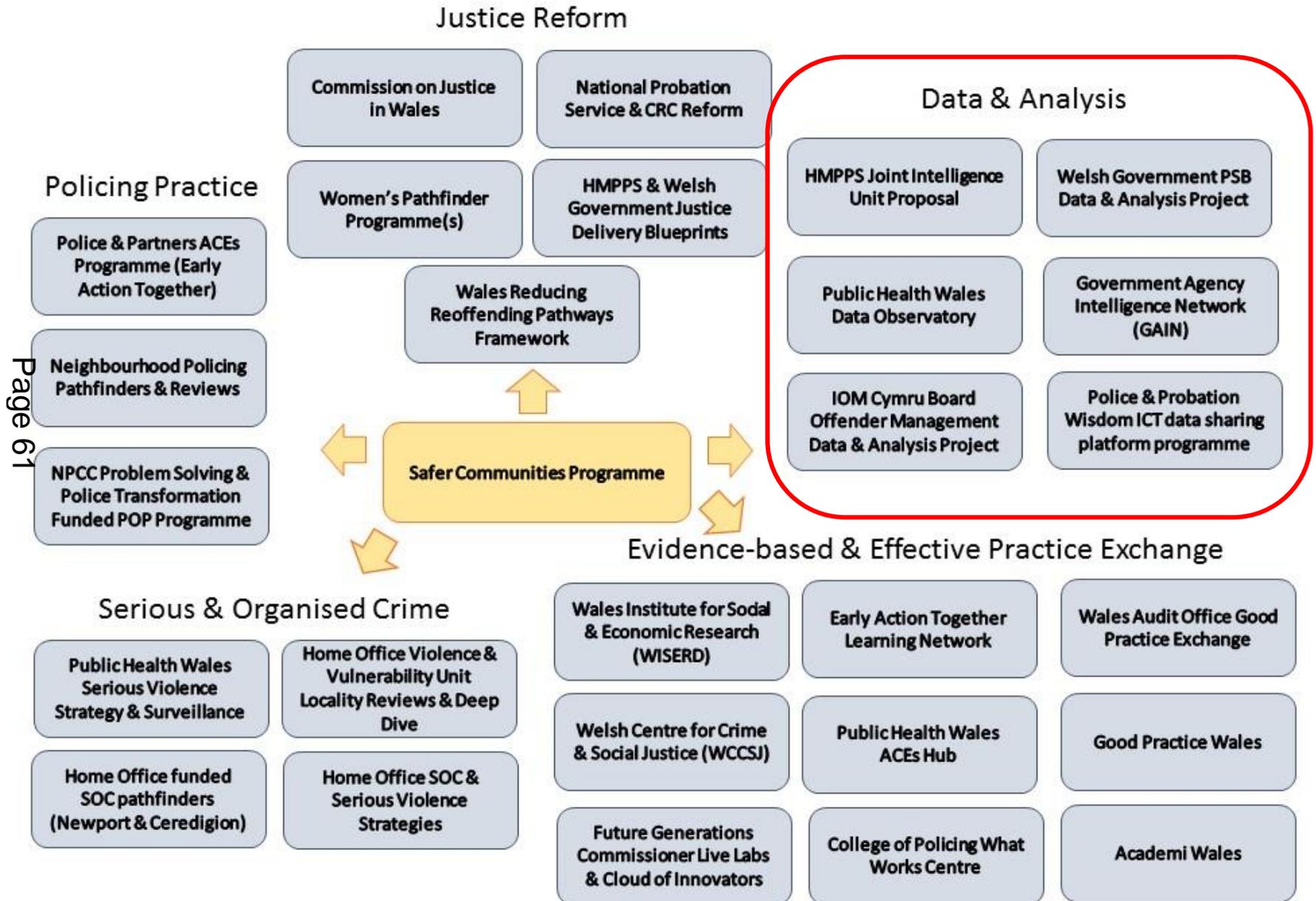
Page 59

Current (partial) map of programmes

Page 60



Current (partial) map of programmes



We need to move from this...



WLGA • CLILC



Llywodraeth Cymru
Welsh Government



Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: @StephenJCarr2



to this...

Page 63



WLGA • CLILC

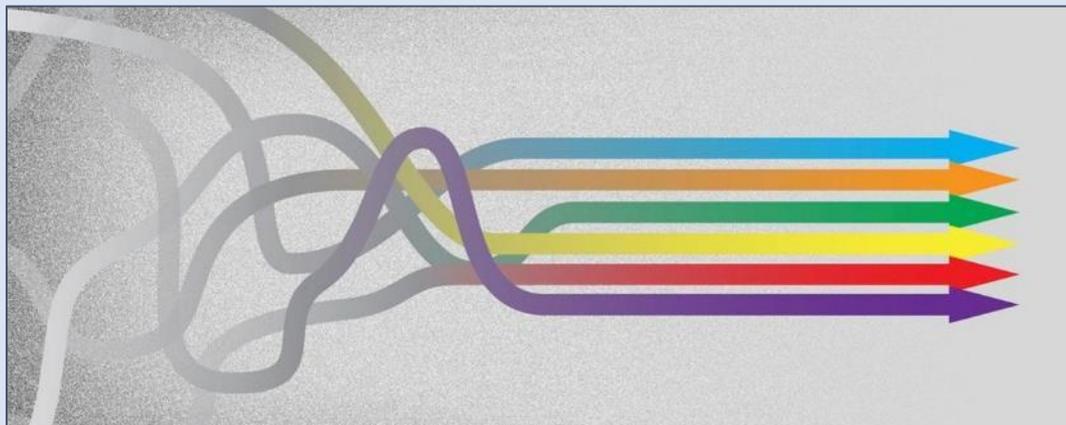


Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: [@StephenJCarr2](https://twitter.com/StephenJCarr2)



Programme Delivery

NATIONAL
REGIONAL
LOCAL



Page 64



Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: @StephenJCarr2

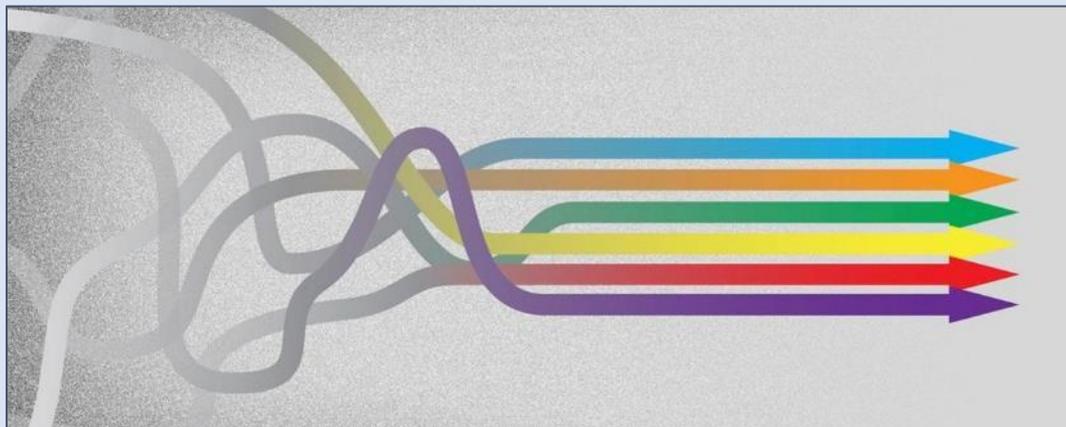


COMISIYNYDD
HEDDLU A THROSEDDU
DYFED-PŴYLS
POLICE AND CRIME
COMMISSIONER



Programme Delivery

NATIONAL
REGIONAL
LOCAL



- Offer of expert advice, guidance and support to all 22 councils, four police forces and their partners
- Key events and activities to stimulate engagement, involvement, collaboration and integration

Page 65

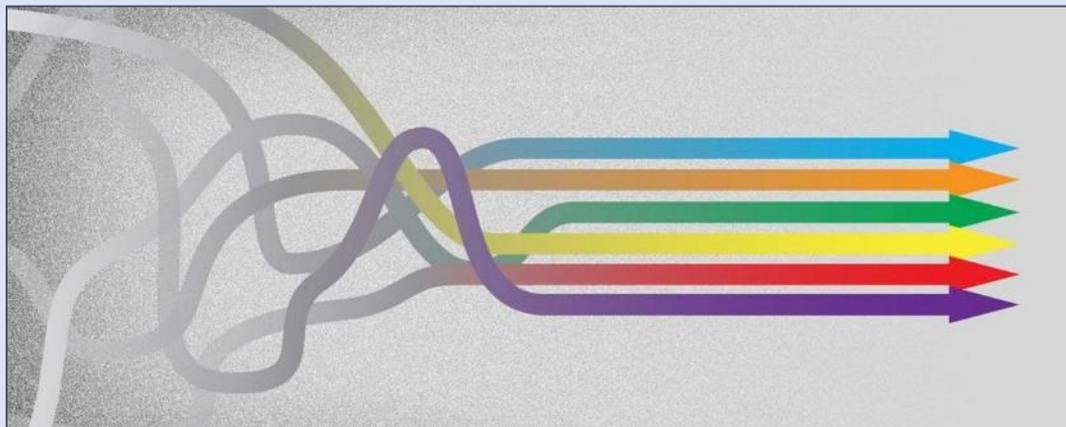


Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: @StephenJCarr2



Programme Delivery

NATIONAL
REGIONAL
LOCAL



- Page 66
- Evidence-based and intelligence-led
 - Supported by appropriate skills & knowledge
 - Sustainably resourced and locally appropriate
 - Engaging and involving citizens
 - Preventative and intervening as early as possible
 - Focused on long-term improvements and benefits



WLGA • CLIC

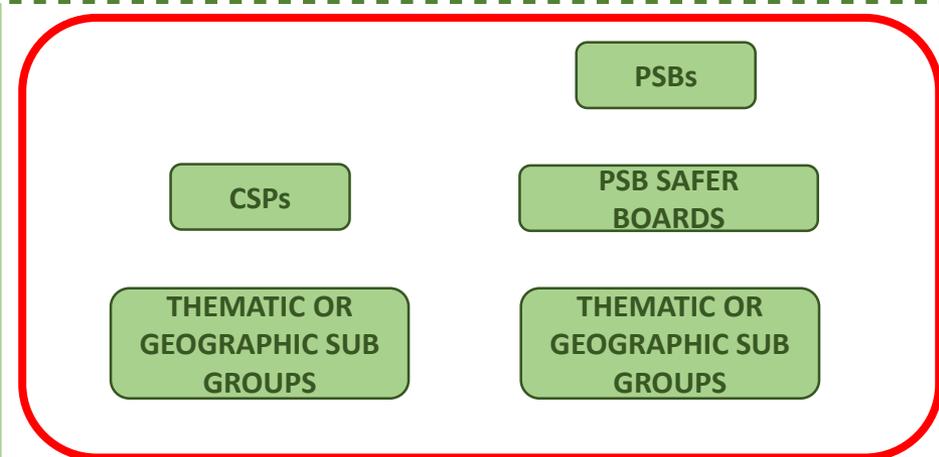
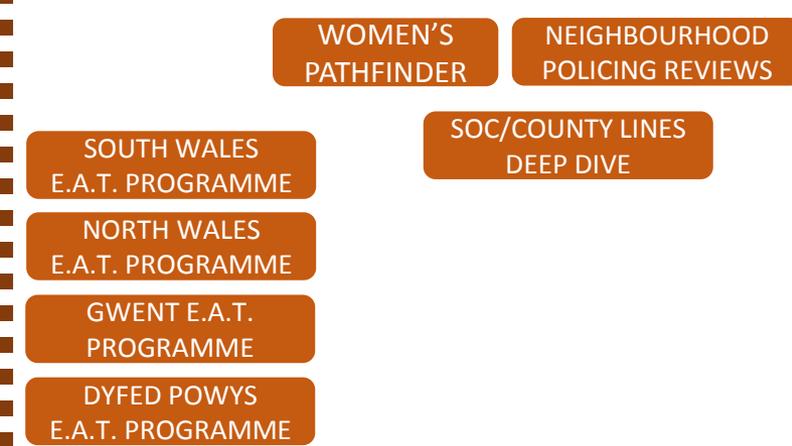
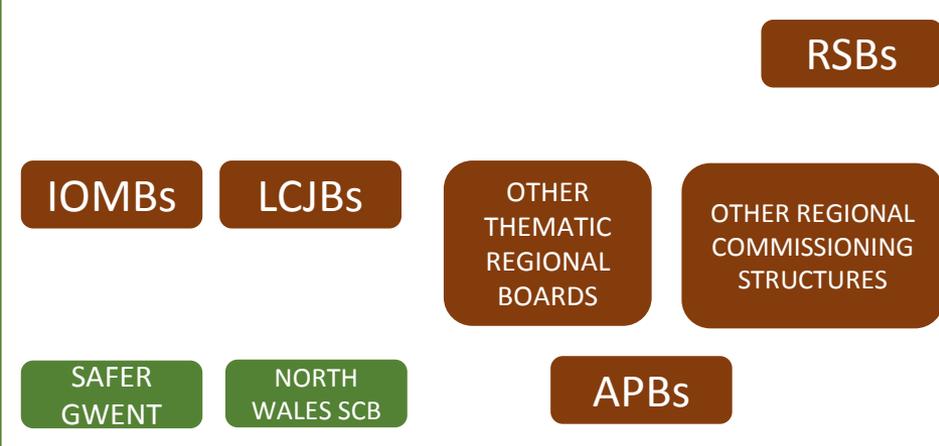
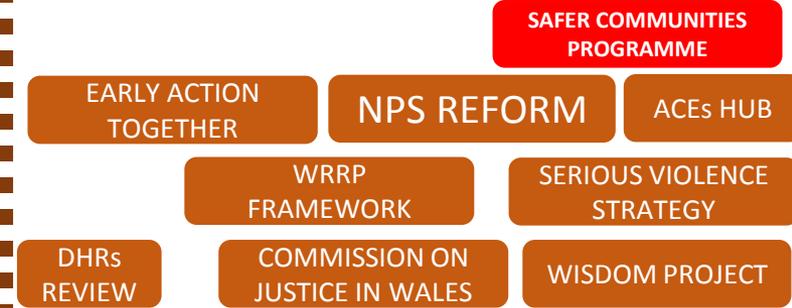
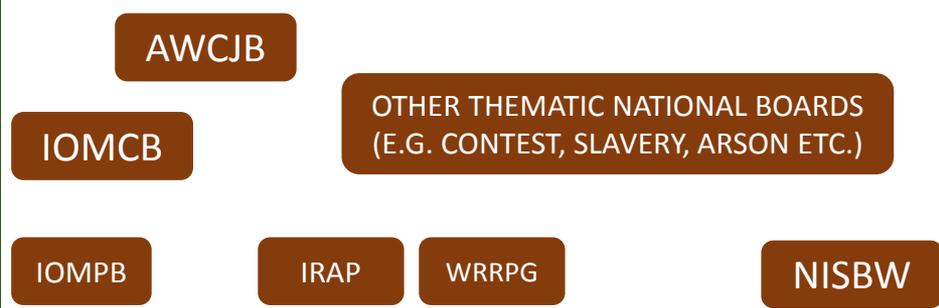


Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: @StephenJCarr2



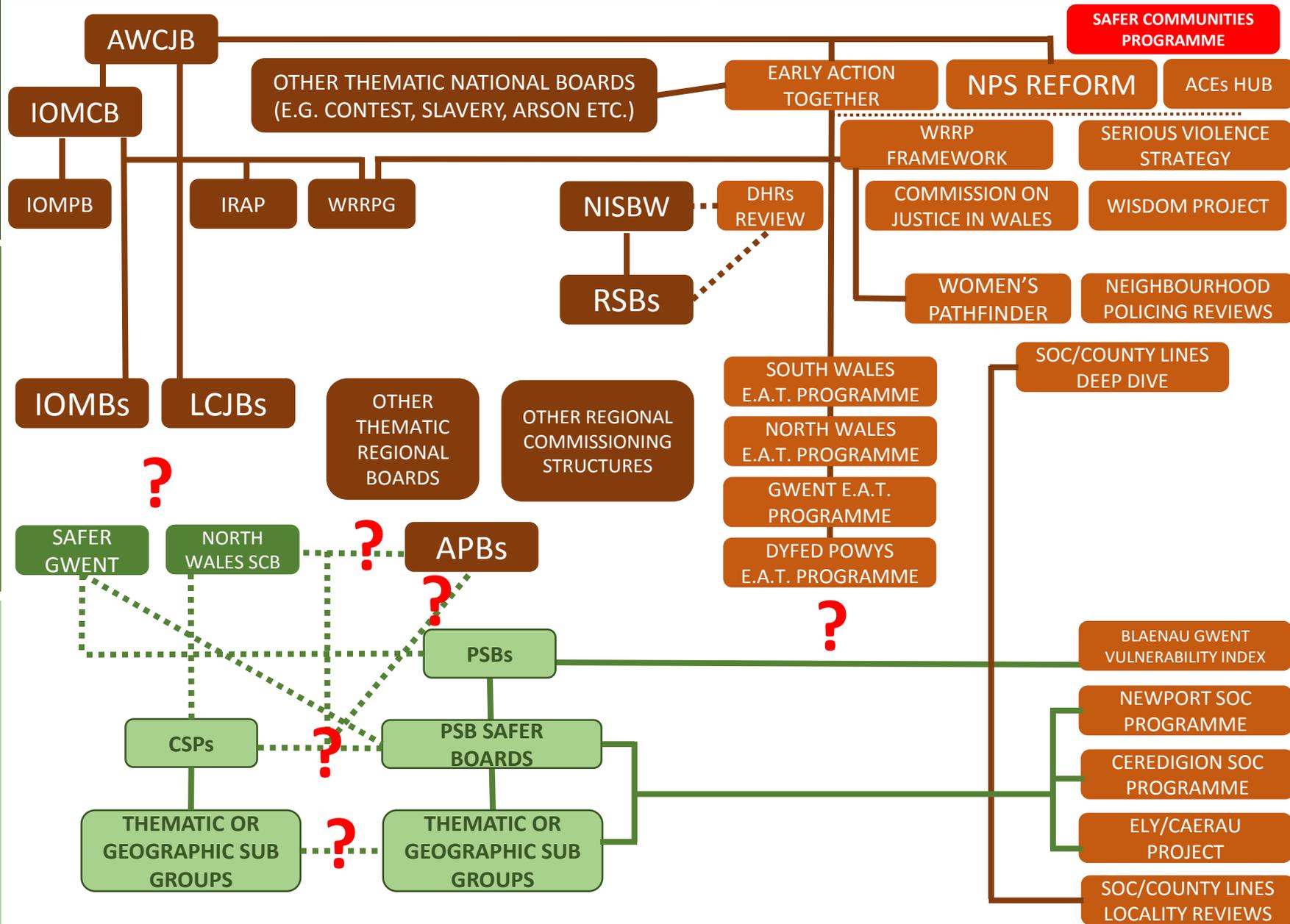
STRUCTURES

PROGRAMMES



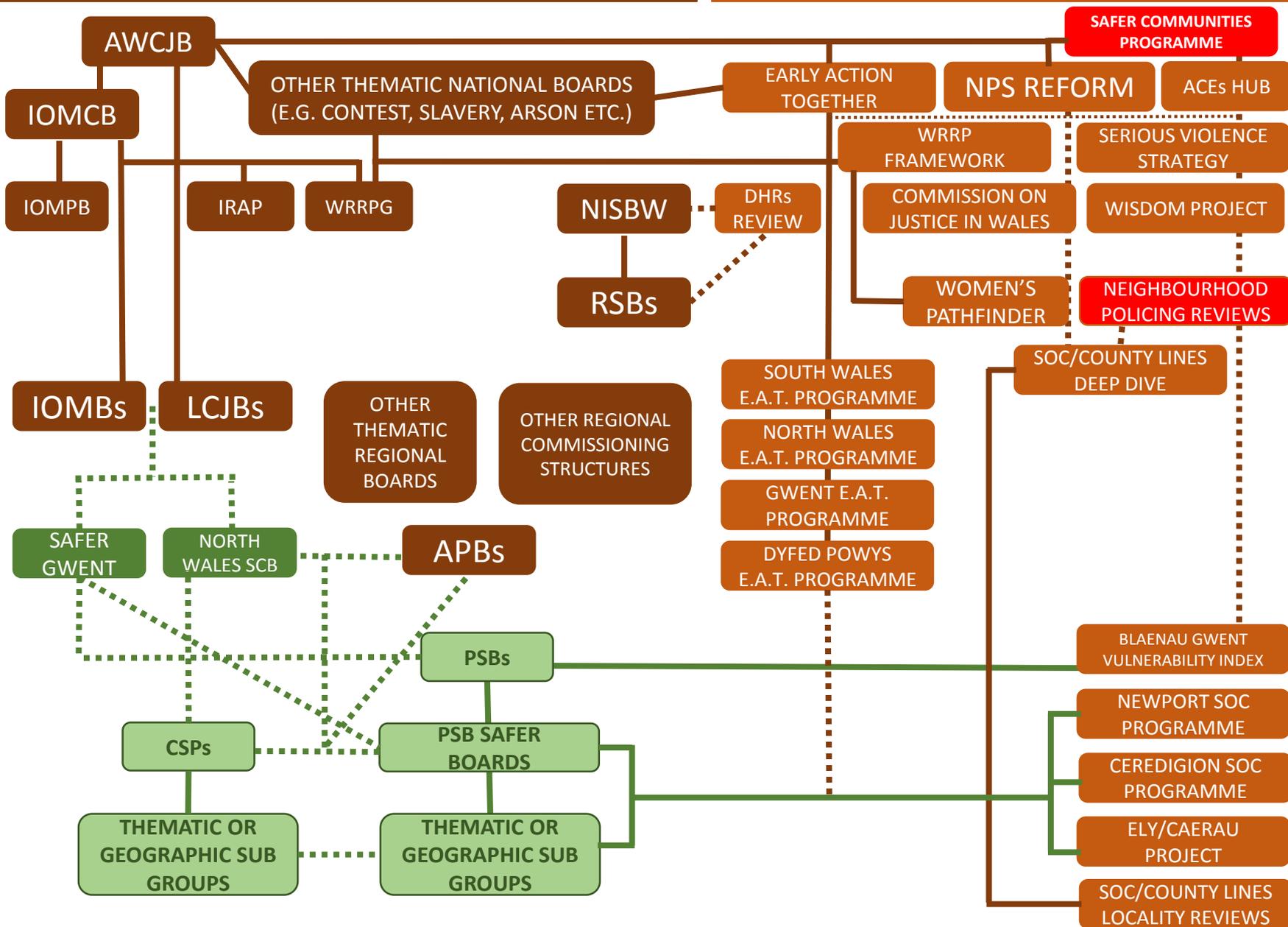
STRUCTURES

PROGRAMMES



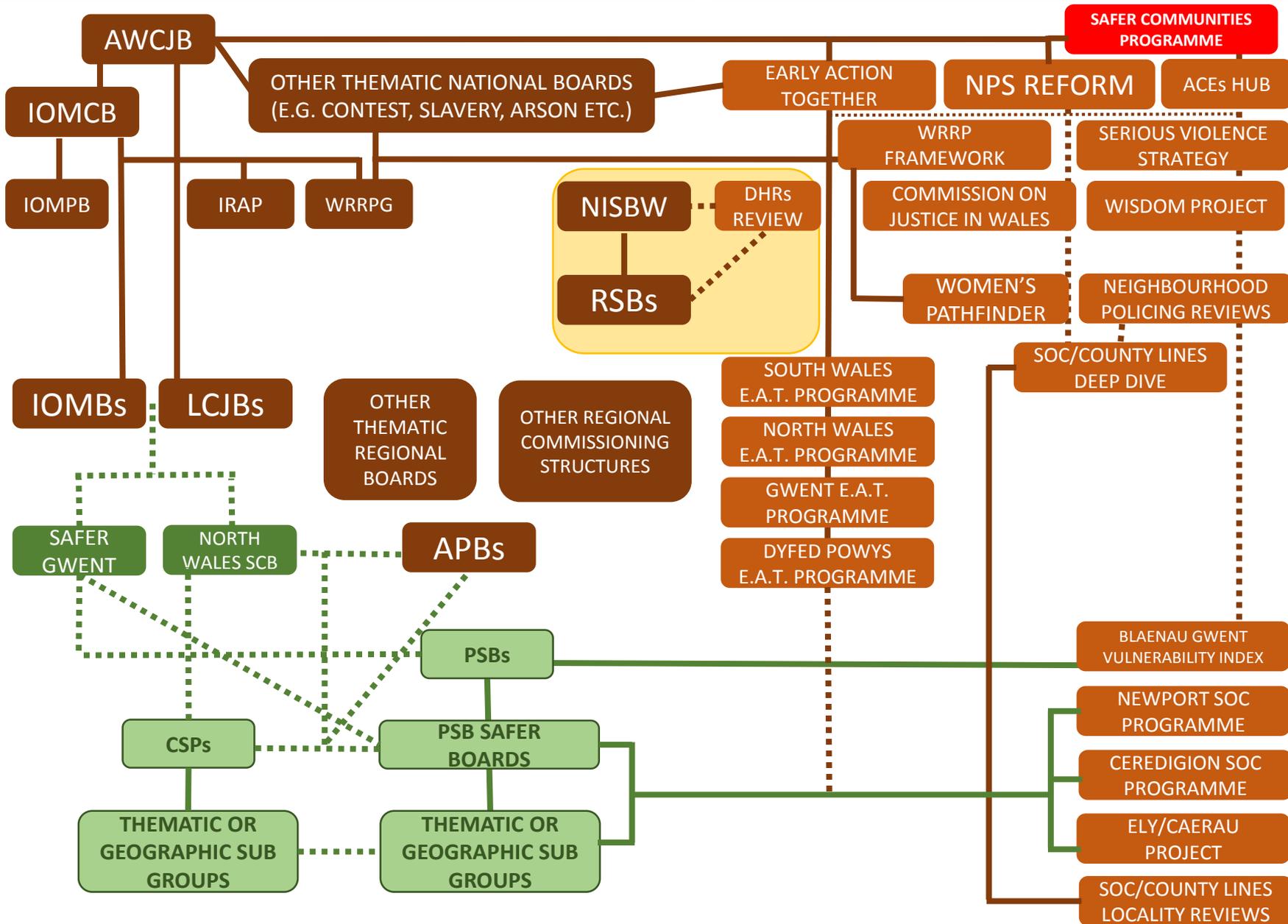
STRUCTURES

PROGRAMMES



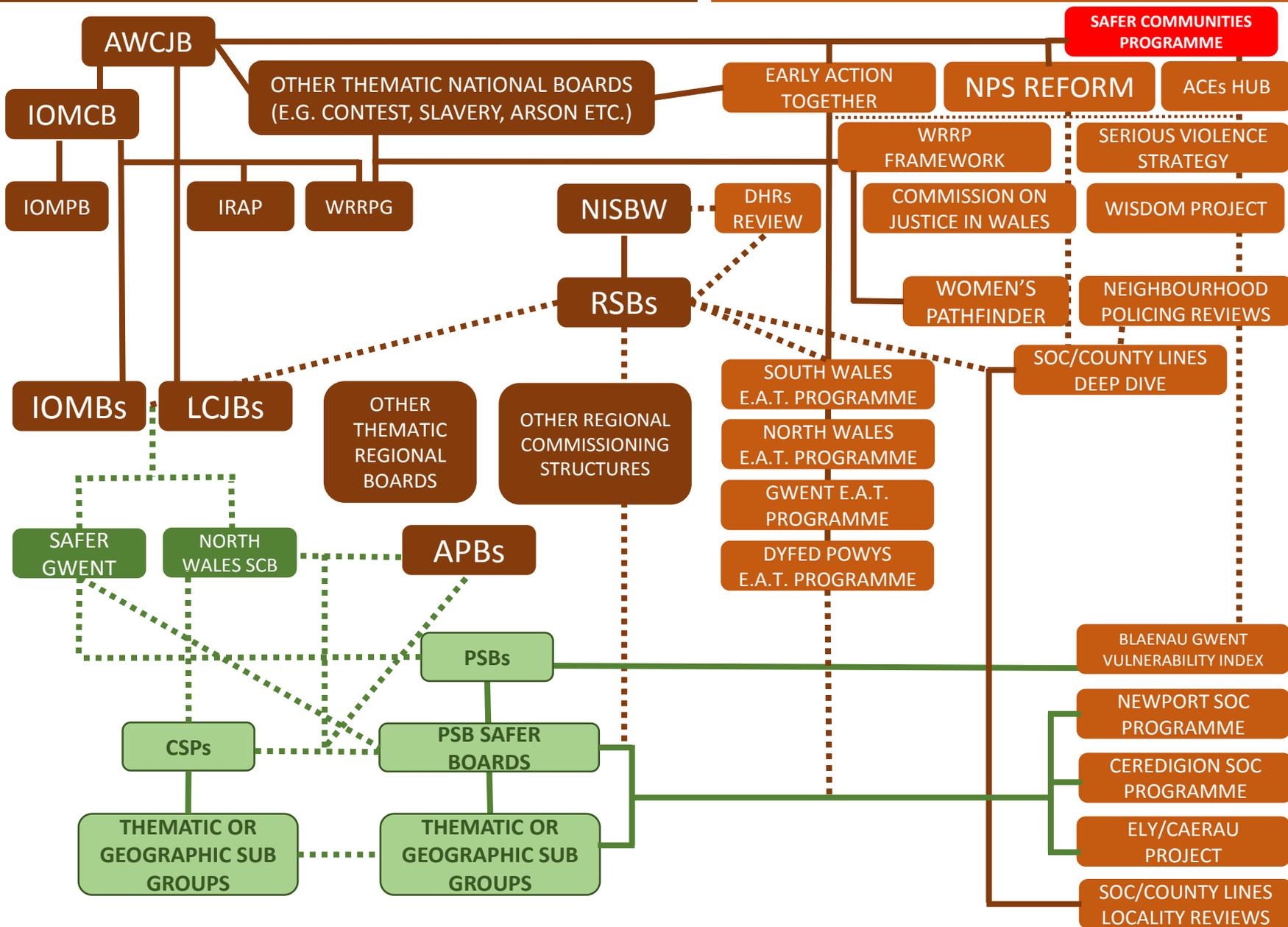
STRUCTURES

PROGRAMMES



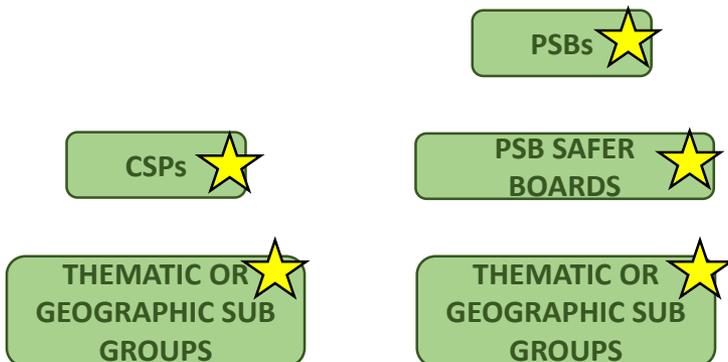
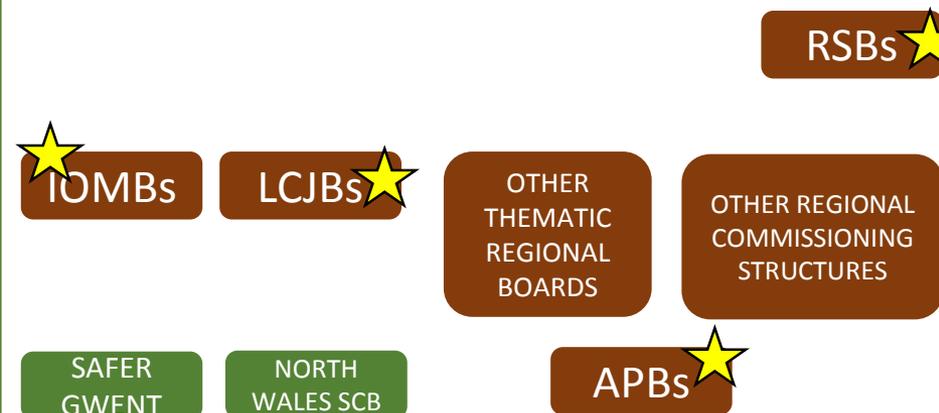
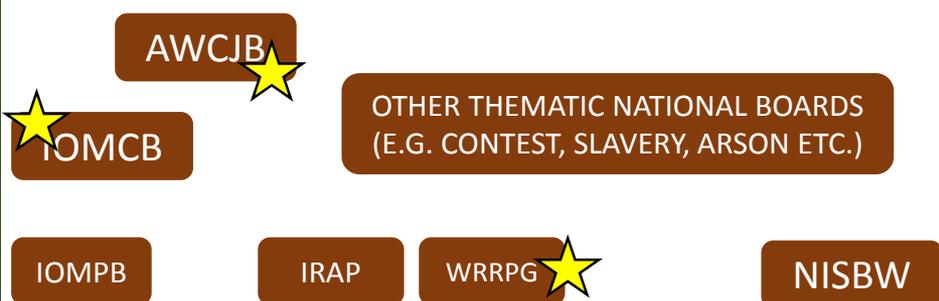
STRUCTURES

PROGRAMMES

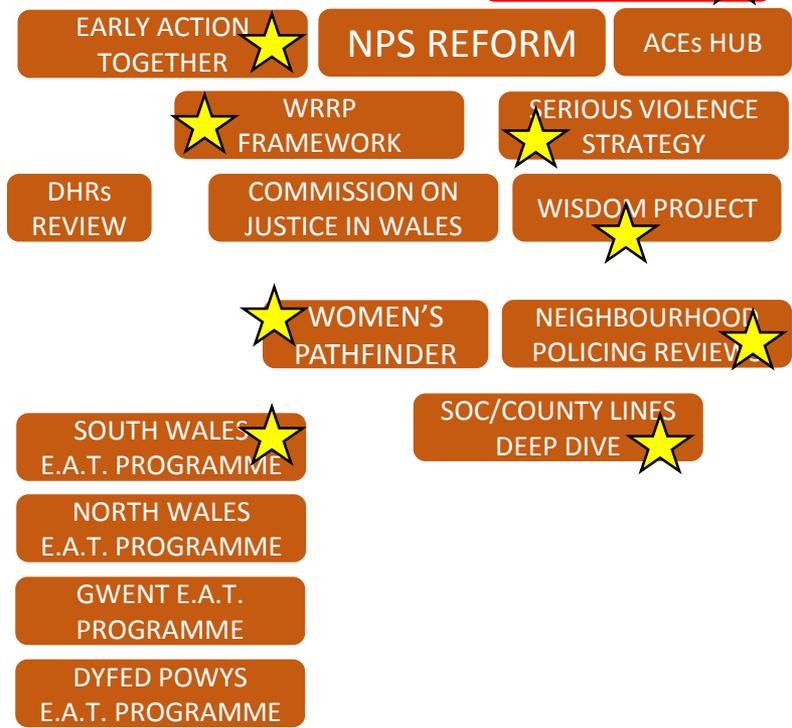


STRUCTURES

PROGRAMMES

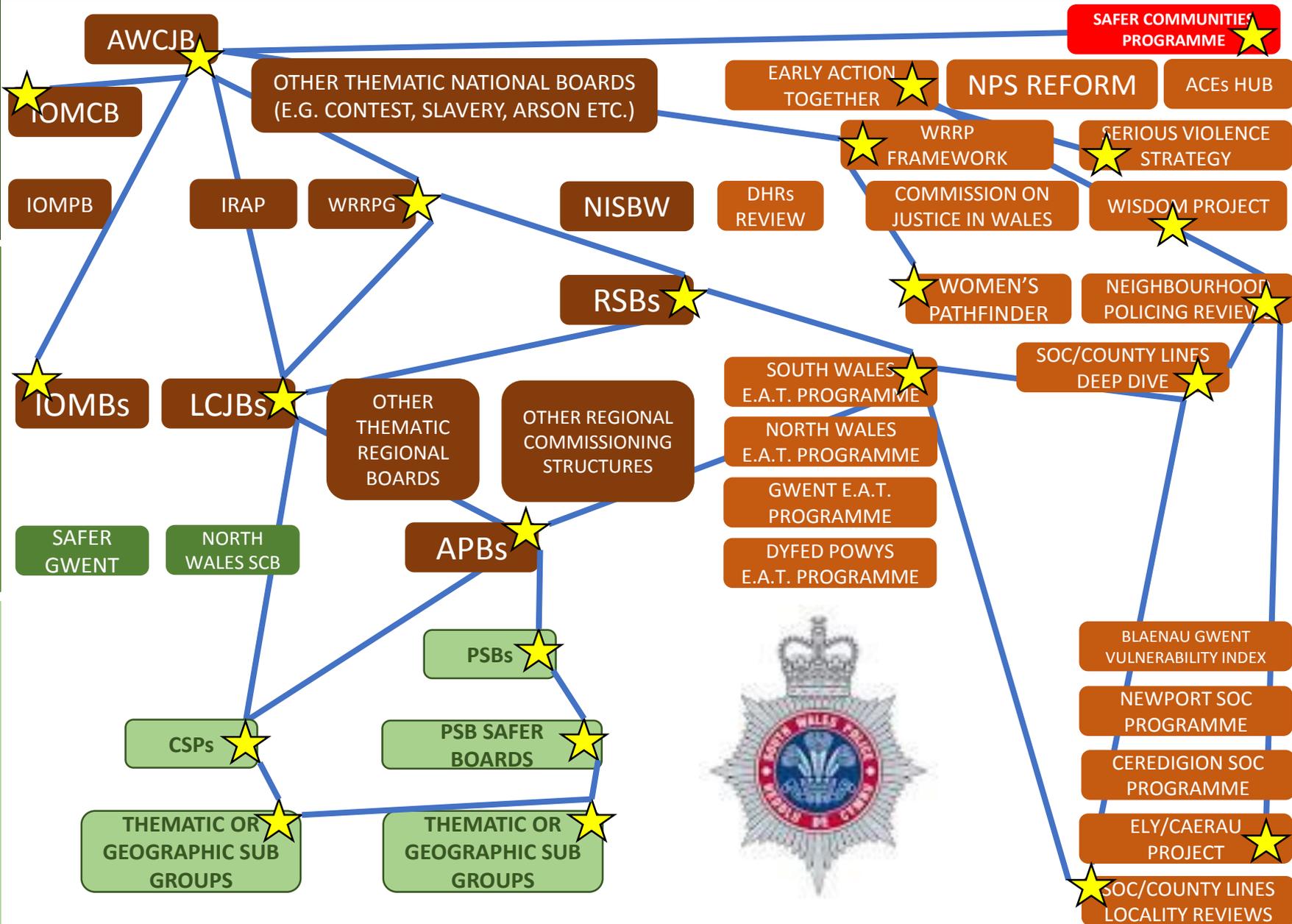


SAFER COMMUNITIES PROGRAMME



STRUCTURES

PROGRAMMES



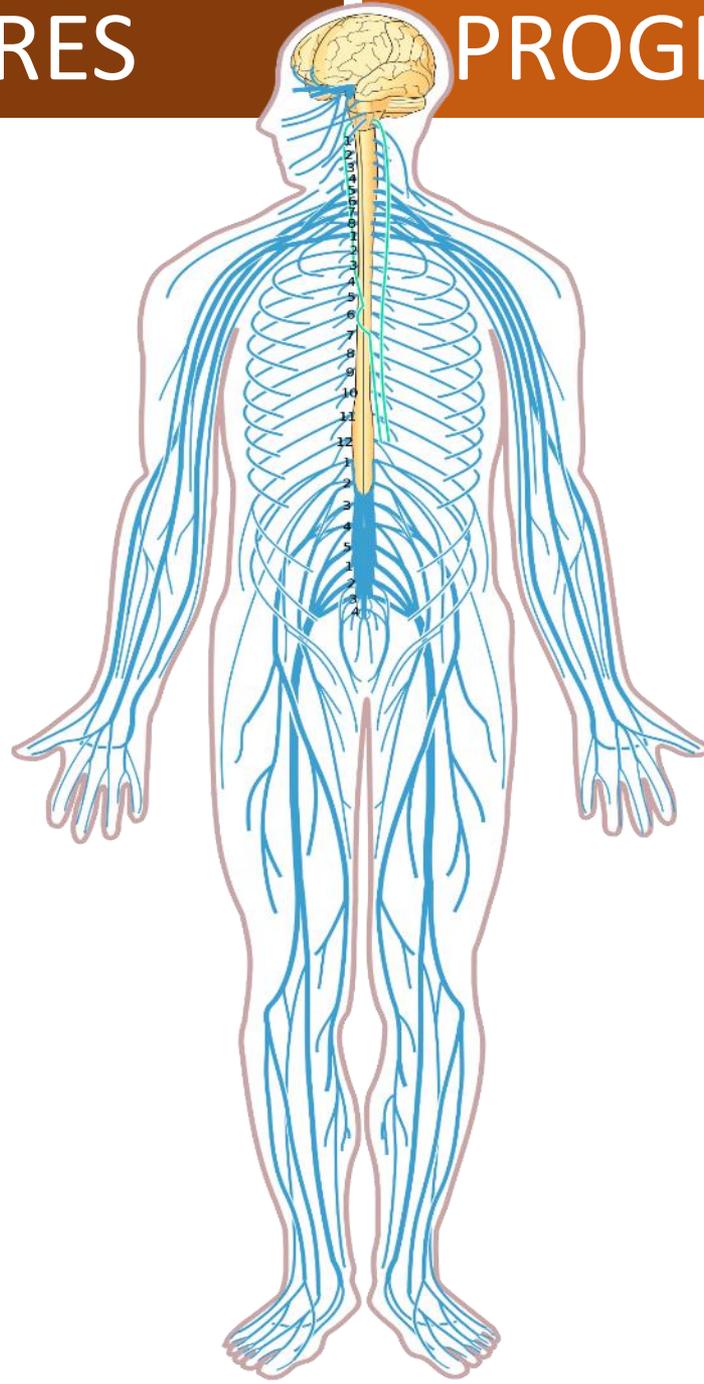
NATIONAL

REGIONAL

LOCAL

STRUCTURES

PROGRAMMES



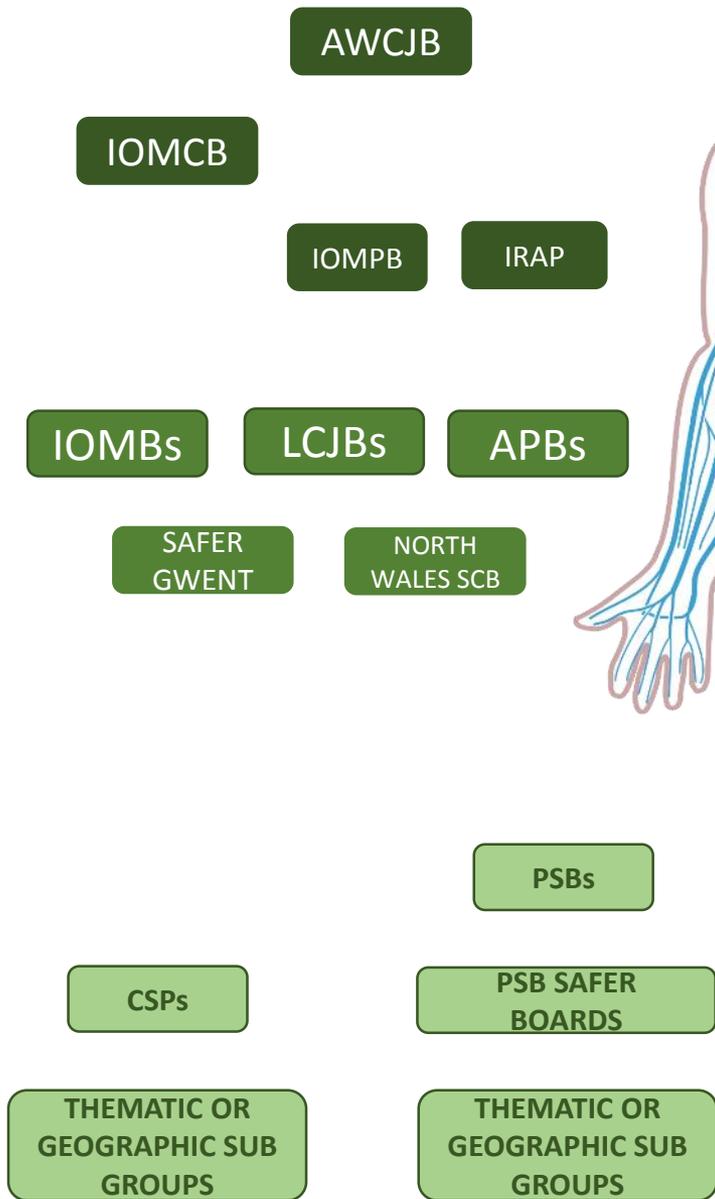
NATIONAL

REGIONAL

LOCAL

STRUCTURES

PROGRAMMES



SAFER COMMUNITIES PROGRAMME

NPS REFORM

EARLY ACTION TOGETHER

SERIOUS VIOLENCE STRATEGY

GWENT E.A.T. PROGRAMME

NORTH WALES E.A.T. PROGRAMME

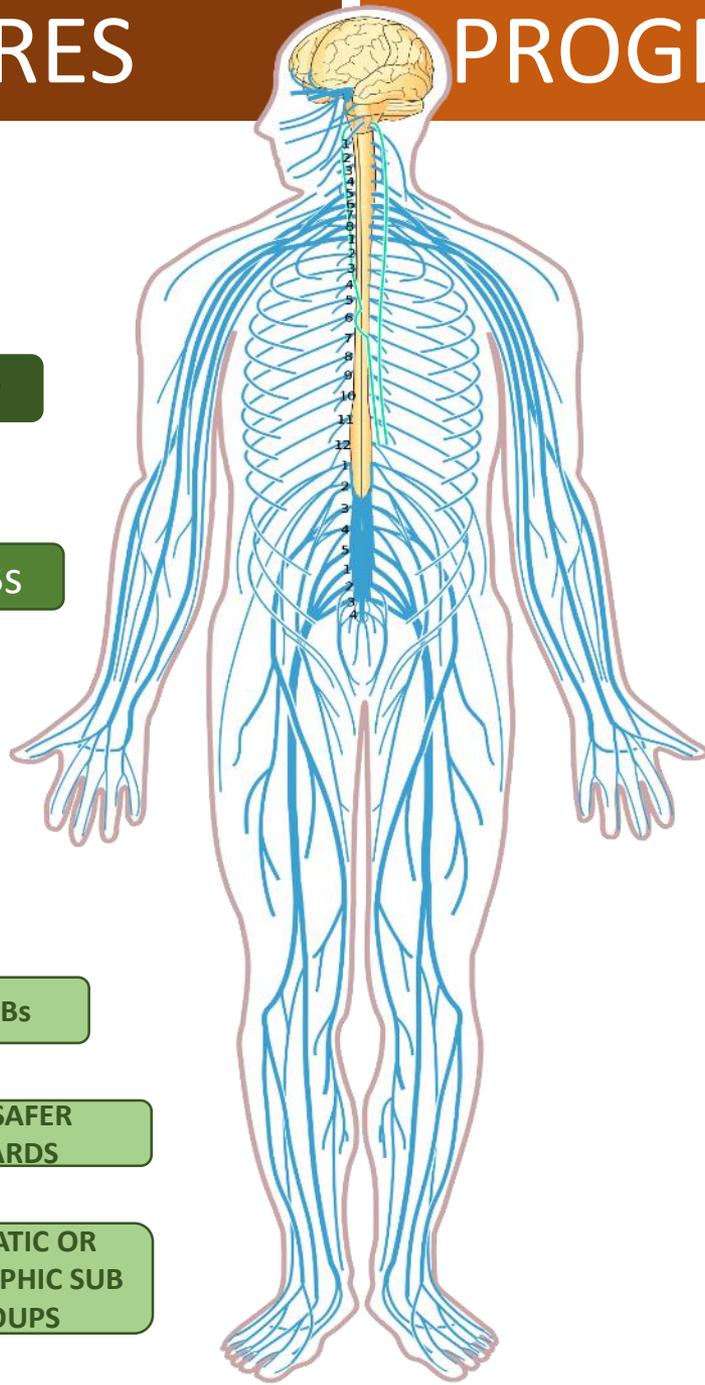
WOMEN'S PATHFINDER

NEIGHBOURHOOD POLICING REVIEWS

BLAENAU GWENT VULNERABILITY INDEX

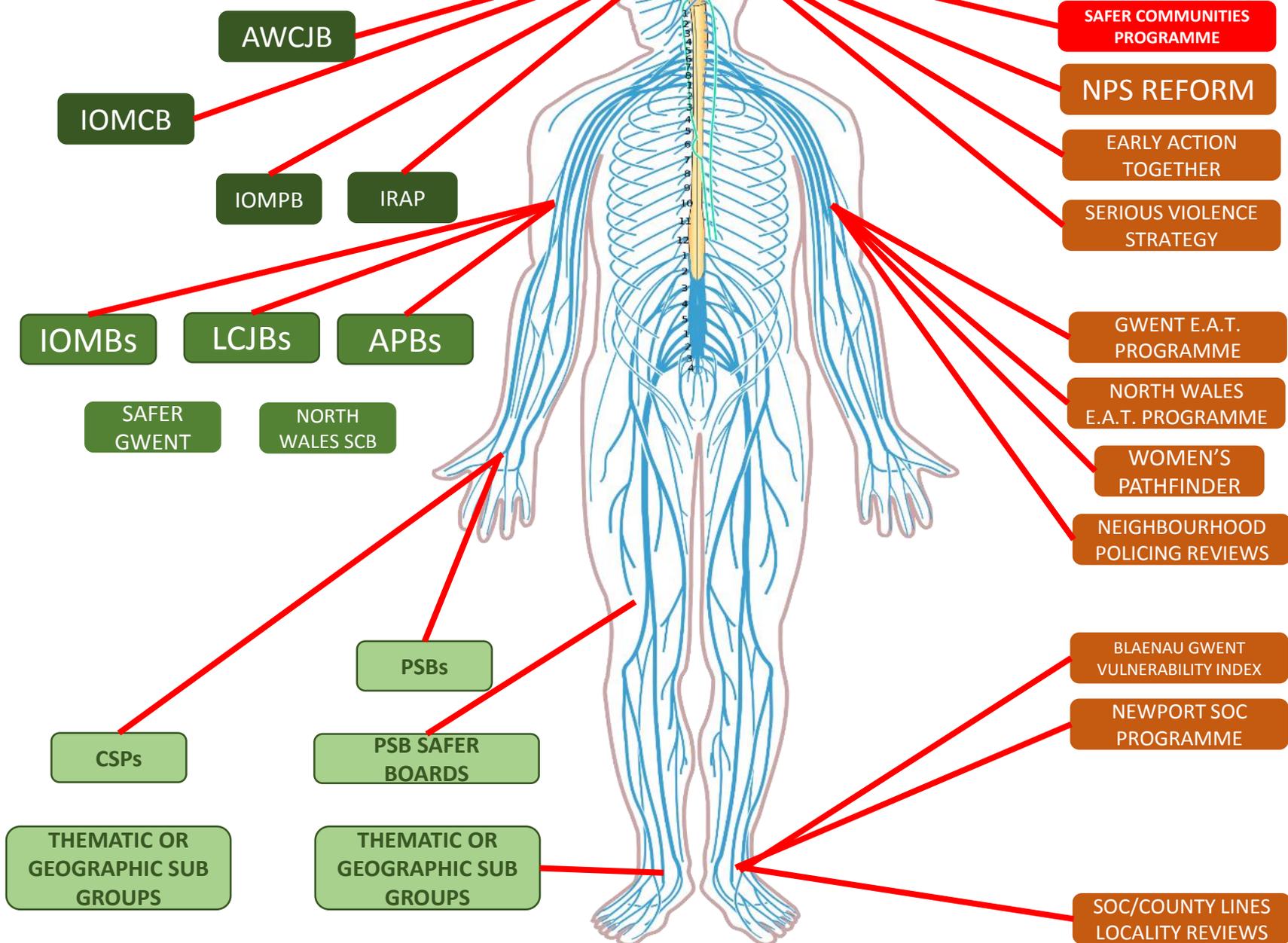
NEWPORT SOC PROGRAMME

SOC/COUNTY LINES LOCALITY REVIEWS



STRUCTURES

PROGRAMMES



NATIONAL

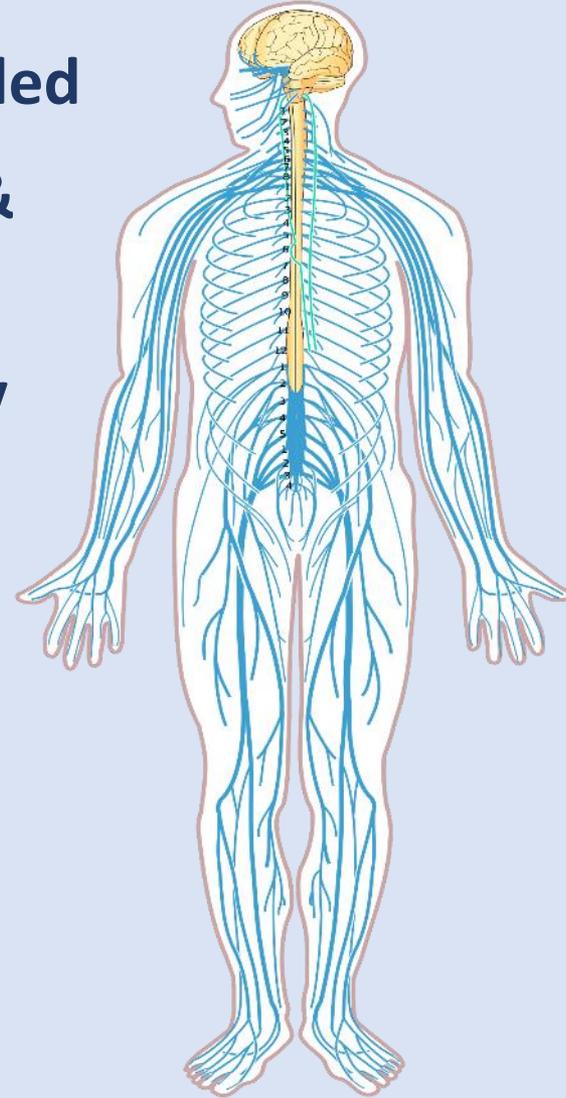
REGIONAL

LOCAL

Safer Communities Programme

- Evidence-based and intelligence-led
- Supported by appropriate skills & knowledge
- Sustainably resourced and locally appropriate
- Engaging and involving citizens
- Preventative and intervening as early as possible
- Focused on long-term improvements and benefits

Page 78



WLGA • CLILC



Stephen Carr
Safer Communities Programme Manager
E-mail: stephen.carr@wlg.gov.uk
Twitter: @StephenJCarr2





This page is intentionally left blank

Dear Colleague

The Safer Communities Programme for Wales

Following the [Statement](#) by Alun Davies AM, Cabinet Secretary for Local Government & Public Services in December, the Welsh Local Government Association (WLGA) and Policing in Wales (the four Police & Crime Commissioners and the four Chief Constables) responded by agreeing together to provide the necessary local leadership in refreshing community safety across Wales.

Together, they proposed that an appointment be made to support local initiatives across Wales, with two-thirds of the cost being jointly borne by the WLGA and Policing in Wales. The Cabinet Secretary responded by providing the final third share of the cost and I took up the post of Safer Communities Programme Manager in August.

The [review](#) of community safety in Wales has established a new shared vision endorsed by the key partners, including local government and policing, and this has been welcomed by the Auditor General for Wales and the National Assembly's [Public Accounts Committee](#).

Our shared vision for community safety in Wales is one in which:

1. Every community is strong, safe and confident in a manner that provides equality of opportunity and social justice, resilience and sustainability for all;
2. The shared responsibility of government, public and third sector agencies is to work together with the communities they serve and the private sector to address activity or behaviour that is unlawful, anti-social, harmful to individuals and society and to the environment;
3. Sharing knowledge and ensuring early intervention with prompt, positive action tackles local issues and addresses vulnerabilities.

This vision will be achieved through collaborative and integrated multi-agency activity that is:

- Evidence-based and intelligence-led;
- Supported by appropriate skills & knowledge;
- Sustainably resourced and locally appropriate;
- Engaging and involving citizens;
- Preventative and intervening as early as possible;
- Focused on long-term improvements and benefits.

The priority for my role is to provide an element of co-ordination to what is essentially the local task of renewing community safety partnership working, ensuring there are effective links to relevant regional and national bodies and strategies.

There is commitment and energy from both policing and councils, and from many other partners, but it must be recognised that the impact of austerity has been profound. Policing has lost around a third of the resources they used to receive through the Police Grant while councils have lost around 60% of the community safety funding received prior to 2010. Both local government and policing have had to “do more with less” with big reductions in the people and resources available for community safety work.

With fewer dedicated staff and a significant loss of analytical capacity for all statutory partners it has become increasingly difficult to effectively undertake the detailed strategic assessment work that was an essential part of community safety partnership working from 1998 on.

At the same time the threats and harms from crime are increasing, with a significant rise in serious violence and the expansion of illegal drugs markets impacting on all Welsh communities through ‘county lines’ operated by organised crime, and ever more sophisticated and complex threats from terrorists, people traffickers and online fraud.

However, the energy and commitment shown by all stakeholders in recent efforts to refresh community safety partnership working and joint action to reduce demand, recognise vulnerability and to promote an early intervention approach to crime, disorder and antisocial behaviour is very encouraging. In particular, the Home Office’s Police Transformation Fund is sponsoring a major programme across Wales to enable the police and their partners to take positive joint action, informed by the insights from Public Health Wales [research](#) on the impact of Adverse Childhood Experiences (ACEs).

These new ways of working also underpin the approach of the Safer Communities Programme.

My role is to work with the national programme board – chaired by the Cabinet Secretary – to support local and regional leadership in refreshing community safety partnership working.

Membership of the programme board includes the WLGA, Policing in Wales, the Society of Local Authority Chief Executives (SOLACE) together with representatives of Welsh Government, the Home Office, the Ministry of Justice, the Prison & Probation Service (HMPPS) in Wales, the Third Sector represented by Community Justice Cymru, Youth Justice Board (YJB) Cymru, Welsh Fire & Rescue Services Chief Officers, Public Health Wales, and Local Health Boards.

The programme board has agreed a number of priority commitments – designed to support the realisation of our shared vision for community

safety partnership working in Wales. They include: the development of effective guidance and support for Welsh community safety partnership working; considering how to improve community safety funding and resourcing to achieve sustainability and longer term outcomes; improving data sharing, data development and analysis arrangements; and contributing to the Commission on Justice in Wales' consideration of options for developing a distinct Welsh justice system.

Next steps:

The programme board has determined that the work going forward will be in keeping with the Sustainable Development Principle of the Well-being of Future Generations Act (Wales) 2015. The programme will utilise dispersed leadership methodology to ensure that all key stakeholders have a voice. It will be collaborative and integrated in approach, with an emphasis on sustainable action that is preventative or involves intervening as early as possible.

Serious & Organised Crime and the surge in 'county lines' activity and associated serious violence is a pressing priority for all partners across Wales and the board agreed that helping local areas to respond to this threat is a key priority. It has also recognised the important links between local action on community safety and the police-led programme to tackle ACEs through Early Action Together programme. Both are also linked to the Serious Violence Strategy Task Group which is aligned to the All Wales Criminal Justice Board (AWCJB).

My role:

I will be working on behalf of the 22 Welsh councils, four Police & Crime Commissioners, four Chief Constables and Welsh Government, to support local Community Safety activity. My role is:

- To support strategic leadership on behalf of local government and policing in delivering Safer Communities priorities, ensuring there is wide understanding and buy-in among all partners to the importance of community safety and its connection to other aspects of partnership working, including the work of Public Service Boards and joint work on substance misuse, safeguarding vulnerable people and mental health;
- To coordinate the development and agreement of a programme of work that supports local and joint action with key deliverables and outcomes, ensuring that key partners are kept abreast of any proposed changes in legislation or policy at Wales and UK levels that are relevant to the work on community safety;
- Maintain an overview of the Justice Commission for Wales and identify potential issues and/or implications relating to the delivery of community safety;

- Establish and maintain effective working relationships with key stakeholders on the community safety agenda (including both devolved and non-devolved bodies, especially those working in Wales in the criminal justice system and those working in related early intervention work, such as Public Health Wales), and establish and maintain on-going contact with lead community safety officers in key partner bodies;
- Lead the development of guidance for community safety partnership working that sets out how partners can embed the Sustainable Development principle and the Hallmarks of Effective Partnership;
- Explore and scope the best way forward to establish a national community safety network in Wales which will be efficient and non-bureaucratic while promoting and sharing best practice and ensuring that community safety practitioners are supported to gain the required skills and knowledge to implement the new vision;
- To explore and scope the creation of an online community safety library and resources database for Wales;
- To work with Welsh Government, Home Office, Ministry of Justice and Police & Crime Commissioners to clarify the availability and purpose of funding for community safety partnership working, programmes and initiatives, identifying how improved sharing of resources can be utilised to increase capacity to drive forward strategic and operational community safety work at the local level, including sharing and increasing the capacity of analysts;
- To encourage the development of best practice in relation to sharing intelligence and data.

My Offer:

I would be delighted to offer you and your organisation advice, guidance and support to assist with local, regional and national delivery of improved community safety partnership working and to address local priorities using an evidence-based approach.

To discuss this offer further, and how you and your organisation can get involved and help shape the design and delivery of the Safer Communities Programme, please contact me using the details below.

Stephen Carr

Safer Communities Programme Manager, Welsh Local Government Association, Policing in Wales Group & Welsh Government

stephen.carr@wlga.gov.uk

☎ 029 20 468679 / 07999 409947

ANNEX:

My Background:

Prior to my appointment as Safer Communities Programme Manager in July, I was seconded by the National Assembly for Wales to Welsh Government to lead the Working Together for Safer Communities review – the government’s response to the Wales Audit Office’s ‘Community Safety in Wales’ report of 2016.

My substantive role at the Assembly was senior protective parliamentary security manager, leading on: operational planning; staff recruitment, training and development; emergency planning and business continuity; security site/asset surveying and provision of protective security advice to AMs together with liaison with the dedicated Assembly police unit and WECTU.

Before joining the Assembly in 2012, I was head of community safety for Cardiff and led the design, development and implementation of the award winning Transforming Neighbourhoods model of intelligence-led, evidence-based multi-agency neighbourhood management. I was involved in the establishment of the Cardiff 101 pilot programme, including multi-agency tasking, and Home Office sponsored programmes such as Extending Our Reach and Street Level Up aimed at combatting the threat from Serious & Organised Crime, and Channel Project counter terrorism initiatives.

During this time I was also the WLGA advisor on community safety, a director of the UK-wide National Community Safety Network (NCSN) with lead responsibility for learning & development and a Home Office Advanced Associate Trainer (AAT) delivering accredited community safety problem-solving training to partnerships and agencies in Wales, England and Northern Ireland. As a member of Skills for Justice I co-designed and co-delivered the organisation’s ‘collaborative leadership for justice agencies’ pilot training module that was eventually used for their European-funded leadership training programme.

I was involved in a number of national Home Office advisory boards and working groups, including contributing to the design of the ‘Hallmarks of Effective Partnership’ and drafting of the accompanying guidance and the development of minimum requirements for multi-agency data sharing. I led work to establish joint commissioning approaches for substance misuse and other community safety services and worked with the Institute of Public Care (IPC), Oxford Brookes University, to co-develop a training module for partnership service planning & commissioning.

I was previously community safety manager for Blaenau Gwent County Borough Council, chair of the Wales Association of Community Safety Officers (WACSO) and have been actively involved in crime prevention panels and police/community liaison groups.

This page is intentionally left blank